



UNIVERSITY OF  
**SOUTH CAROLINA**

Office of Institutional Research and Assessment

December 2, 2019

Dr. Belle S. Wheelan, President  
Commission on Colleges  
Southern Association of Colleges and Schools  
1866 Southern Lane  
Decatur, GA 30033-4097

Dear Dr. Wheelan:

I am writing to notify the Commission on Colleges that the University of South Carolina Columbia is requesting approval to offer 50% or more of the AA and AS degree programs at the Fort Jackson (4600 Strom Thurmond Boulevard, Fort Jackson, SC 29207) location.

The University of South Carolina Columbia has prepared a prospectus to request approval for offering 50% or more of the AA and AS degrees at the location listed above. Should you have any questions or require further information, please do not hesitate to contact me.

Sincerely,

Donald Miles, Director of Institutional Effectiveness and Accreditation and SACSCOC Accreditation Liaison

Enclosure

Cover Sheet for Submission of  
**Substantive Changes  
 Requiring Approval**

**COMPLETE ONE FORM PER PROSPECTUS OR APPLICATION SUBMITTED.**

For questions about this form, contact the Substantive Change Office at 404.679.4501, ext. 4526, or email Dr. Kevin Sightler at ksightler@sacscoc.org

Complete, attach to submission, and send to:  
 Dr. Belle Wheelan, President  
 Southern Association of Colleges and Schools  
 Commission on Colleges  
 1866 Southern Lane  
 Decatur, GA 30033

OFFICIAL NAME OF INSTITUTION

**University of South Carolina Columbia**

MAIN CAMPUS CITY + STATE (OR NON-U.S. COUNTRY)

SUBMISSION DATE  
 (MM/DD/YYYY)

12/02/2019

INTENDED STARTING  
 DATE (MM/YYYY)

08/2020

Type of change (check the appropriate boxes)

New program at the current degree level that is a significant departure from current programs

FULL NAME OF PROPOSED PROGRAM (E.G., CERTIFICATE IN CYBER SECURITY, BACHELOR OF SCIENCE IN CIVIL ENGINEERING)

New off-campus instructional site where 50% or more of a program's credits are offered

|   |                      |                |
|---|----------------------|----------------|
| SITE NAME<br>Fort Jackson Education Services Center   | CITY<br>Fort Jackson | STATE<br>SC    |
| STREET ADDRESS<br>4600 Strom Thurmond Boulevard   | ZIP<br>29207         | COUNTRY<br>USA |
| Will the site be a <b>branch campus?</b> (see Substantive Change Policy, p. 16, for definition) <input type="radio"/> Yes <input checked="" type="radio"/> No |                      |                |

Distance delivery: approval of the institution to offer 50% or more of programs electronically for the first time

Competency-based educational program in which 50% or more of the credit is offered by direct assessment (see "Direct Assessment Competency-based Educational Programs" policy)

Closing a program, instructional site, or institution

Type of closure:  Program closure  Site closure  Institution closure

Degree Level Change (see Substantive Change Policy, p. 15, for definitions; for changes from Level III to IV and from Level V to VI, an Application is not required; contact Commission staff for guidance)

|            |          |  |
|------------|----------|--|
| FROM LEVEL | TO LEVEL | TO OFFER (E.G., BACHELOR OF SCIENCE IN COMPUTER SCIENCE) |
|            |          |  |

Merger / consolidation, program acquisition, or site acquisition

|                                  |   |
|----------------------------------|---|
| DESCRIPTION AND LEAD INSTITUTION | NAMES AND ACCREDITORS OF ALL INSTITUTIONS |
|                                  |   |

Change of governance, ownership, control, or legal status

|             |   |
|-------------|---|
| DESCRIPTION | NAMES AND ACCREDITORS OF ALL INSTITUTIONS |
|             |   |

Other (PLEASE DESCRIBE)

|                 |   |                  |
|-----------------|---|------------------|
| OFFICE USE ONLY | <input type="checkbox"/> On sanction   date imposed: _____  | Institutional ID |
|                 | <input type="checkbox"/> Sanction recently removed for CR 2.11.1 or CS 3.10.1   date removed: _____ |                  |

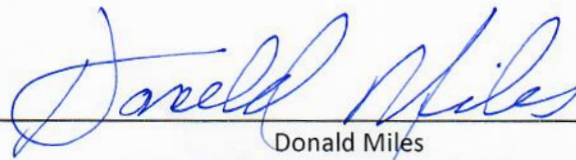
University of South Carolina - Columbia

New Off-Campus Instructional Site Offering 50% or more of a program  
Fort Jackson Education Services Center, located at 4600 Strom Thurmond Boulevard, Fort Jackson, SC 29207

Substantive Change Prospectus

Approval to offer 50% or more of the AA and AS degree programs at the Fort Jackson Location

December 2, 2019



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Donald Miles

Director of Institutional Effectiveness and Accreditation  
SACSCOC Liaison

**Contact:**

Donald Miles, Director of Institutional Effectiveness and Accreditation, SACSCOC Accreditation Liaison  
Office of Institutional Research, Assessment, and Analytics  
University of South Carolina  
1710 College Street  
Columbia, SC 29208  
803 777-9088  
803 777-5415  
E-mail: dmiles@mailbox.sc.edu

**List of Degrees and Majors which the institution is authorized to grant: See Appendix A**

**List of existing approved off-campus sites and addresses: See Appendix B**

## **I. Abstract**

The primary mission of the University of South Carolina is the education of the state's diverse citizens through teaching, research, creative activity and service. Founded in 1801, the USC system is the largest university in the state, serving more than 50,000 students from its flagship Columbia campus, three comprehensive campuses (Aiken, Beaufort, and Upstate), and four regional Palmetto College campuses (Lancaster, Salkehatchie, Sumter, and Union).

As the University of South Carolina's online degree completion consortium (undergraduate only), USC Palmetto College provides leadership, management, and coordination of online education across the USC system. Palmetto College students can begin and complete associate's and bachelor's degrees via asynchronous or real-time delivery. Palmetto College is also the administrative organization encompassing the four regional Palmetto College campuses, as well as USC Palmetto College Columbia (formerly known as Extended University).

Current course offerings at this site comprise less than 50% of courses applicable toward an associate's degree; SACSCOC received notification of this in April of 2019 ([See Appendix C](#)). To better serve constituents in Richland County and to provide quality educational opportunities to military personnel stationed at Fort Jackson, USC Palmetto College Columbia seeks the establishment of an educational site at the Fort Jackson Education Services Center, where it will offer more than 50% of the AA and AS degrees. The physical address of the site is 4600 Strom Thurmond Boulevard, Fort Jackson, SC 29207. The site will offer courses leading to the associate's in arts and associate's in science degrees.

USC Palmetto College Columbia offers instruction, courses, programs, and services designed for students who may not have access to one of the four regional Palmetto College campuses but who need courses at convenient sites, times, or in flexible formats compatible with work schedules and other obligations. This site will further the University's mission to provide the dissemination of knowledge, cultural enrichment, and an enhanced quality of life among the diverse citizens of South Carolina.

## **II. Determination of the Need for Change/Relationship to Mission/Planning and Approvals for Change**

### **A. Background**

As the educational needs of South Carolina have changed and as the University of South Carolina has grown and expanded to meet those needs, USC Palmetto College Columbia has evolved in its mission to serve its constituent populations. From continuing education and credit programs to the USC evening program and adult education, USC Palmetto College (in its various incarnations over the past fifty years) has focused on serving non-traditional student populations, ensuring USC courses and credits are available, affordable, and accessible across South Carolina.

USC Palmetto College Columbia is currently responsible for oversight of both the BA in Liberal Studies and the BA in Organizational Leadership. Palmetto College Columbia also administers a transfer center in Lexington, SC, to provide area residents convenient access to USC's online completion program and coordinates the "University of Possibilities" program geared toward motivating middle-school students to consider college. Palmetto College is the administrative unit for the Palmetto Pathway, a bridge program designed to facilitate the educational goals of incoming Palmetto College freshman who reside on the USC Columbia campus. Students who complete 30 credit hours in the program during their freshman year and meet admissions requirements are eligible to enroll at USC Columbia as fully-admitted sophomores.

Located in the city of Columbia, Fort Jackson is a 53,000-acre US Army Training Center. The Fort was established in 1917 as a part of the US efforts in World War I, and it became a permanent Army garrison in 1940. In 1973, it was appointed as a US Army Training Center. Today, Fort Jackson is the biggest and most active Initial Entry Training Center for the US Army, training 50% of all soldiers (and 60% of women soldiers) entering the Army each year. According to their website, more than 45,000 soldiers pass through Fort Jackson each year, in addition to 3,600 permanently assigned military personnel accompanied by approximately 10,000 family members. The Fort also employs almost 5,200 civilians.

The Fort Jackson Education Services Center seeks to provide courses and programs leading to undergraduate and graduate degrees. The US Army has demonstrated its commitment to providing high quality post-secondary education opportunities for military personnel through programs such as the Army Continuing Education System (ACES), which promotes lifelong learning, readiness and resilience through flexible and relevant educational programs, as well as GoArmyEd, which facilitates financial aid and tuition assistance.

For nearly a half century, the USC Fort Jackson program has been a leader in special programs offered to the military community (active-duty personnel, family members, DoD civilian employees, National Guard members and reservists, and veterans). Civilians, including local residents and USC Columbia-campus students, may enroll in courses on a space-available basis but are not eligible to earn an associate's degree.

Because of the transitory nature of many of the potential students at Fort Jackson, the number of awarded associate's degrees is anticipated to be relatively small, at least initially. The recent approval by the USC Board of Trustees and the South Carolina Commission on Higher Education for full-online delivery of selected baccalaureate degrees (e.g., Liberal Studies and Organizational Leadership) will enhance the availability of general education courses. It is expected that more students will qualify for and earn the associates degree while pursuing their baccalaureate degree in Liberal Studies and Organizational Leadership. There is a greater need to offer an expanded course selection at the Fort Jackson site to enable students to complete degree requirements in the face of re-deployment.

## **B. Assessment of Need and Program Planning/Approval**

South Carolina adults are undereducated compared to national averages. According to figures provided by Statistical Atlas.com<sup>1</sup>, only 25.1% of South Carolinians earn a bachelor's, graduate, or other professional degree, approximately 5% below the national average. Of the approximately 1.3 million US Armed Forces personnel serving in 2017, 869,066 (67%) had earned a high school diploma but had not earned a college degree of any type.<sup>2</sup>

Combined, these two figures indicate a great need for educational opportunities among military residents of South Carolina's Fort Jackson. Fort Jackson's 3600 permanently based military personnel and the nearly 10,000 dependents and other eligible persons would benefit from an associate's degree program. The establishment of the USC Palmetto College associate's degree programs at Fort Jackson is geared largely to a non-traditional audience, with courses offered on-site, online, and online-hybrid at times compatible with military personnel schedules

Several area-institutions, including Midlands Technical College, Claflin University, and Webster University, have already established presence on the Fort's campus. Claflin and Webster offer a limited number of bachelor's degrees. Midlands Tech offers associate degrees, many of which are specialized. USC's associate degrees cover most of the general education requirements (Carolina Core) for USC baccalaureate degrees and are transferrable to anywhere that accepts USC credit.

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<sup>1</sup> <https://statisticalatlas.com/state/South-Carolina/Educational-Attainment>

<sup>2</sup> <https://www.statista.com/statistics/232726/education-levels-of-active-duty-us-defense-force-personnel/>

### III. Description of Change – New Off-Campus Site

#### A. Courses

Course offerings at Fort Jackson are scheduled based on the assessment of the program director. The program director works with academic advisors to develop schedules that represents a pathway to the completion of an AA or AS degree. Courses at this site will be offered during the Fall, Spring, and Summer semesters, and may vary based on instructor availability. The intent is to offer all courses required for the AA/AS degree at Fort Jackson.

All courses scheduled for the 2019-2020 Academic Year at Fort Jackson meet either specific requirements of the associate degree or requirements of the Carolina Core (the general education component of all USC bachelor's degrees). The courses scheduled are:

| 2019-2020 On-Site Course Offerings |                                   |  |
|------------------------------------|-----------------------------------|--|
| Course                             | Title                             | Description  |
| BIOL 243                           | Human Anat & Physiology I         | Functional anatomy and physiology of the human body, including the integumentary, skeletal, muscular, and nervous systems. Not available for biology major credit. (3 credits) <i>Carolina Core: SCI</i>   |
| BIOL 243L                          | Human Anat & Physiology Lab I     | The principles of anatomy and physiology as demonstrated by microscopic studies, animal dissection, and physiological experiments. (1 credit) <i>Carolina Core: SCI</i>  |
| BIOL 244                           | Human Anatomy & Physiology II     | Functional anatomy and physiology of the human body, including the cardiovascular, endocrine, excretory, reproductive, digestive, and respiratory systems. Not available for biology major credit. (3 credits) <i>Carolina Core: SCI</i>   |
| BIOL 244L                          | Human Anatomy & Physiology Lab II | A continuation of BIOL 243L. (1 credit) <i>Carolina Core: SCI</i>  |
| CSCE 101                           | Intro to Computer Concepts        | History, application, and social impact of computers; problem-solving, algorithm development, applications software, and programming in a procedural language. (3 credits) <i>Carolina Core: ARP</i>   |
| CSCE 102                           | General Applications Programming  | Introduction to systematic computer problem-solving and programming for a variety of applications. (3 credits) <i>Carolina Core: ARP</i>   |
| ENGL 284                           | Drama                             | Drama from several countries and historical periods, illustrating the nature of the genre. (3 credits) <i>Carolina Core: AIU</i>   |
| ENVR 101                           | Intro to the Environment          | Analysis of environmental issues and the role of science in their identification and resolution. (3 credits) <i>Carolina Core: SCI</i>   |
| HIST 112                           | US History Since 1865             | A general survey of the United States from 1865 to the present, emphasizing major political, economic, social, and intellectual developments. Honors sections are available for students in the honors program. (3 credits) <i>Carolina Core: GHS</i>  |
| POLI 201                           | American National Government      | The formation and development of the national government, its organization and powers. (3 credits) <i>Carolina Core: GSS, VSR</i>  |
| SPCH 140                           | Public Communication              | Introduction to theory and practice of oral communication in public, social, and institutional contexts. Includes foundational and cumulative training in the invention, performance, and critical analysis of oral communication, with emphasis on argumentation, persuasion, audience analysis, delivery, and ethical forms of engagement. (3 credits) <i>Carolina Core: CMS</i> |

| 2020-2021 Projected On-Site Course Offerings |                                       |  |
|--|---------------------------------------|--|
| Course                                       | Title                                 | Description  |
| BIOL 243                                     | Human Anat & Physiology I             | Functional anatomy and physiology of the human body, including the integumentary, skeletal, muscular, and nervous systems. Not available for biology major credit. (3 credits) <i>Carolina Core: SCI</i>   |
| BIOL 243L                                    | Human Anat & Physiology Lab I         | The principles of anatomy and physiology as demonstrated by microscopic studies, animal dissection, and physiological experiments. (1 credit) <i>Carolina Core: SCI</i>  |
| BIOL 244                                     | Human Anatomy & Physiology II         | Functional anatomy and physiology of the human body, including the cardiovascular, endocrine, excretory, reproductive, digestive, and respiratory systems. Not available for biology major credit. (3 credits) <i>Carolina Core: SCI</i>   |
| BIOL 244L                                    | Human Anatomy & Physiology Lab II     | A continuation of BIOL 243L. (1 credit) <i>Carolina Core: SCI</i>  |
| CRJU 101                                     | The American Criminal Justice System  | Survey of crime and societal responses to crime, including law enforcement, courts, corrections, and the juvenile justice system. (3 credits) <i>Carolina Core: GSS</i>  |
| CSCE 101                                     | Intro to Computer Concepts            | History, application, and social impact of computers; problem-solving, algorithm development, applications software, and programming in a procedural language. (3 credits) <i>Carolina Core: ARP</i>   |
| CSCE 102                                     | General Applications Programming      | Introduction to systematic computer problem-solving and programming for a variety of applications. (3 credits) <i>Carolina Core: ARP</i>   |
| ENGL 101                                     | Critical Reading & Composition        | Instruction in strategies for critically reading and analyzing literature and non-literary texts; structured, sustained practice in composing expository and analytical essays. (3 credits) <i>Carolina Core: CMW</i>  |
| ENGL 102                                     | Rhetoric & Composition                |  |
| ENGL 284                                     | Drama                                 | Drama from several countries and historical periods, illustrating the nature of the genre. (3 credits) <i>Carolina Core: AIU</i>   |
| ENGL 285                                     | Special Topics in American Literature | Special topics in American literature exemplifying persistent themes of American culture. May be repeated for credit. Content varies by title and semester. (3 credits) <i>Carolina Core: AIU</i>  |
| ENVR 101                                     | Intro to the Environment              | Analysis of environmental issues and the role of science in their identification and resolution. (3 credits) <i>Carolina Core: SCI</i>   |
| HIST 112                                     | US History Since 1865                 | A general survey of the United States from 1865 to the present, emphasizing major political, economic, social, and intellectual developments. Honors sections are available for students in the honors program. (3 credits) <i>Carolina Core: GHS</i>  |
| MATH 111                                     | Basic College Mathematics             | Basic college algebra; linear and quadratic equations, inequalities, functions and graphs of functions, exponential and logarithm functions, systems of equations. (3 credits) <i>Serves as prerequisite for MATH 122, 141, 142, 170</i>   |
| POLI 201                                     | American National Government          | The formation and development of the national government, its organization and powers. (3 credits) <i>Carolina Core: GSS, VSR</i>  |
| PSYC 101                                     | Introduction to Psychology            | An introduction to and survey of the basic concepts and findings within the field of psychology (3 credits) <i>Carolina Core: GSS</i>  |
| PSYC 350                                     | Industrial Psychology                 | Psychological techniques applied to various industrial problem areas, such as management and supervision, morale, efficiency, training, personnel selection and placement, and relations among personnel. (3 credits)  |
| SOCY 101                                     | Introductory Sociology                | An introduction to sociological facts and principles: an analysis of group-making processes and products. (3 credits) <i>Carolina Core: GSS</i>  |
| SPCH 140                                     | Public Communication                  | Introduction to theory and practice of oral communication in public, social, and institutional contexts. Includes foundational and cumulative training in the invention, performance, and critical analysis of oral communication, with emphasis on argumentation, persuasion, audience analysis, delivery, and ethical forms of engagement. (3 credits) <i>Carolina Core: CMS</i> |
| WGST 112                                     | Intro to Women's & Gender Studies     | A social science perspective of women in psychological, sociological, historical, anthropological, economic, and political contexts; the changing roles, images, and institutions. (3 credits) <i>Carolina Core: GSS, VSR</i>  |



As shown above, the 2019-2020 schedule of courses offers 29 of the necessary 60 credit hours (48.3%) for the AA and AS degrees. The tentative 2020-2021 schedule expands the course offerings to the “50% of degree” mark.

## **B. Admissions**

Admissions policy and procedures can be found in the University of South Carolina Columbia undergraduate bulletin, located at

[http://bulletin.sc.edu/content.php?catoid=97&navoid=2829#Transfer\\_State\\_Policy\\_and\\_Procedures](http://bulletin.sc.edu/content.php?catoid=97&navoid=2829#Transfer_State_Policy_and_Procedures).

Active duty personnel who do not plan to work toward a degree may be admitted to the university as non-degree military special students. Active duty orders are required to certify active duty status. The policy governing admission as a non-degree seeking candidate can be found in the bulletin at

[http://bulletin.sc.edu/content.php?catoid=97&navoid=2829#Admission as a Non degree Seeking Candidate](http://bulletin.sc.edu/content.php?catoid=97&navoid=2829#Admission_as_a_Non_degree_Seeking_Candidate)

The application fee is waived for active duty military personnel applying for the non-degree military special program.

Active duty military personnel may also choose to apply to the USC Fort Jackson Military Associate Program using the appropriate online degree-seeking application.

[https://sc.edu/about/offices\\_and\\_divisions/undergraduate\\_admissions/requirements/non\\_degree/index.php](https://sc.edu/about/offices_and_divisions/undergraduate_admissions/requirements/non_degree/index.php)

Transfer credit is only evaluated for those students working towards a degree at the University of South Carolina. In general, the University of South Carolina will accept all non-remedial coursework taken at regionally accredited institutions. Student can find more information about how coursework at other schools will transfer to USC by utilizing the transfer equivalency tables on the Office of the Registrar’s website at <https://my.sc.edu/codes/transferequiv/index>. Students who have taken coursework without existing equivalencies can submit a course evaluation request online at

[https://www.sc.edu/about/offices\\_and\\_divisions/registrar/transfer\\_credits/course\\_evaluation\\_request\\_for\\_m.php](https://www.sc.edu/about/offices_and_divisions/registrar/transfer_credits/course_evaluation_request_for_m.php).

The University’s policy regarding transfer admissions can be found in the “Transfer Admission” section of the University bulletin at [http://bulletin.sc.edu/content.php?catoid=97&navoid=2829#Transfer Admission](http://bulletin.sc.edu/content.php?catoid=97&navoid=2829#Transfer_Admission).

State-wide transfer credit policies and procedures can also be found in the University bulletin at [http://bulletin.sc.edu/content.php?catoid=97&navoid=2829#Transfer\\_State\\_Policy\\_and\\_Procedures](http://bulletin.sc.edu/content.php?catoid=97&navoid=2829#Transfer_State_Policy_and_Procedures).

The University of South Carolina grants credit for certain CLEP exams. Students who have taken CLEP exams can find out what credits they might earn via the “CLEP Credits” page on the Office of Admissions website ([https://www.sc.edu/about/offices\\_and\\_divisions/registrar/transfer\\_credits/clep\\_credits.php](https://www.sc.edu/about/offices_and_divisions/registrar/transfer_credits/clep_credits.php)).

The full exam credit policy can be accessed via the “Exam Credit” section of the University bulletin at <http://bulletin.sc.edu/content.php?catoid=97&navoid=2829#exam-credit>.



## C. Curriculum

Curriculum for the Associate's degree programs is governed by the Palmetto College Campuses Faculty Senate, subject to administrative approval of the University and appropriate State regulatory agencies.

The current curricula for the Associate in Arts and Associate in Science degrees was approved by the Palmetto College Campuses Faculty Senate in 2014 and is consistent for all USC campuses which award the degrees:

### 1. Associate of Arts

Learning Outcomes. Graduates will be able to

- Identify and analyze issues, develop logical and persuasive arguments, and communicate ideas clearly for a variety of audiences and purposes through writing.
- Apply the methods of mathematical, statistical, or analytical reasoning to critically evaluate data, solve problems, and effectively communicate findings verbally and graphically.
- Apply the principles and language of the natural sciences and associated technologies to historical and contemporary issues.
- Communicate in more than one language.
- Use the principles of historical thinking to understand past human societies.
- Use the principles of the social sciences to explore diverse cultural identities and to analyze political and environmental issues.
- Create or interpret literary, visual or performing arts.

AND be able to demonstrate at least ONE of the following:

- Identify and analyze issues, develop logical and persuasive arguments, and communicate ideas clearly for a variety of audiences and purposes through speaking.
- Collect, manage and evaluate information using technology, and communicate findings.
- Examine different kinds of social and personal values, analyzing the ways in which these are manifested in communities as well as individual lives.

### *Degree Requirements*

#### Carolina Core (37-38 hours)

All course selections are from the approved Carolina Core Learning Outcomes list unless otherwise specified.

- CMW: Effective, Engaged and Persuasive Communication: Writing (6 Hours)  
Must be passed with a grade of C or higher
- ARP: Analytical Reasoning and Problem-Solving (3 Hours)  
Choose from MATH, CSCE, PHIL, STAT including MATH 111 or MATH 115
- SCI: Scientific Literacy (7-8 Hours)  
Must include at least 1 laboratory science course
- GFL: Global Citizenship and Multicultural Understanding: Foreign Language (0-3 Hours)  
One 3-hour language course at any level or score of "2" on placement exam
- GHS: Global Citizenship and Multicultural Understanding: Historical Thinking (3 Hours)
- GSS: Global Citizenship and Multicultural Understanding: Social Sciences (6 Hours)
- AIU: Aesthetic and Interpretive Understanding (6 Hours)

Choose ONE of the following three options:

- CMS: Effective, Engaged and Persuasive Communication: Speech (3 Hours)
- INF: Information Literacy (3 Hours)

- VSR: Values, Ethics and Social Responsibility (3 Hours)

#### Electives for A.A. Degrees (22-23 hours)

Electives may be any additional courses not used to fulfill the previously stated requirements. Students who intend to apply these credits toward a baccalaureate degree awarded by another campus or institution are advised to work closely with an academic advisor to choose electives that will meet preliminary requirements of the four-year major they wish to pursue. Of particular importance is completion of general education requirements. USC Columbia requires a minimum of 31 general education credit hours and a student planning to pursue a USC Columbia baccalaureate degree must complete these hours. These hours can be incorporated within the 60 hours required for an AA or AS degree when electives are carefully selected. Applying for an associate's degree does not in any manner affect eligibility to apply for a baccalaureate degree, and vice versa.

#### Other requirements:

In addition to the requirements for the A.A. and A.S. degrees stated above, the following stipulations also apply:

- Students must have a cumulative GPA of 2.00 or better (does not include course grades earned by challenge examinations).
- The final 15 semester hours must be earned at USC.
- No courses of a remedial, developmental, skill-acquiring, or vocational nature may apply as credit toward degrees.
- Pass-Fail option on elective courses is allowed.
- No more than 15 hours of nontraditional credits, which include DANTEs, CLEP, and military experience.
- No more than 3 1-hour PEDU activity courses may count toward meeting Associate's degree requirements (any track).

## 2. Associate of Science

Learning Outcomes. Graduates will be able to

- Identify and analyze issues, develop logical and persuasive arguments, and communicate ideas clearly for a variety of audiences and purposes through writing.
- Apply the methods of mathematical, statistical, or analytical reasoning to critically evaluate data, solve problems, and effectively communicate findings verbally and graphically.
- Apply the principles and language of the natural sciences and associated technologies to historical and contemporary issues.
- Communicate in more than one language.
- Use the principles of historical thinking to understand past human societies.
- Use the principles of the social sciences to explore diverse cultural identities and to analyze political and environmental issues.
- Create or interpret literary, visual or performing arts.

AND be able to demonstrate at least ONE of the following:

- Identify and analyze issues, develop logical and persuasive arguments, and communicate ideas clearly for a variety of audiences and purposes through speaking.
- Collect, manage and evaluate information using technology, and communicate findings.
- Examine different kinds of social and personal values, analyzing the ways in which these are manifested in communities as well as individual lives.

## *Degree Requirements*

### Carolina Core (38-42 hours)

All course selections are from the approved Carolina Core Learning Outcomes list unless otherwise specified.

- CMW: Effective, Engaged and Persuasive Communication: Writing (6 Hours)  
Must be passed with a grade of C or higher
- ARP: Analytical Reasoning and Problem-Solving (6 Hours)  
Choose from MATH, CSCE, PHIL, STAT including MATH 111 or MATH 115
- SCI: Scientific Literacy (8-12 Hours)  
Must include at least 2 laboratory science courses
- GFL: Global Citizenship and Multicultural Understanding: Foreign Language (0-3 Hours)  
One 3-hour language course at any level or score of "2" on placement exam
- GHS: Global Citizenship and Multicultural Understanding: Historical Thinking (3 Hours)
- GSS: Global Citizenship and Multicultural Understanding: Social Sciences (6 Hours)
- AIU: Aesthetic and Interpretive Understanding (3 Hours)

Choose ONE of the following three options:

- CMS: Effective, Engaged and Persuasive Communication: Speech (3 Hours)
- INF: Information Literacy (3 Hours)
- VSR: Values, Ethics and Social Responsibility (3 Hours)

### Electives for A.A. Degrees (18-22 hours)

Electives may be any additional courses not used to fulfill the previously stated requirements. Students who intend to apply these credits toward a baccalaureate degree awarded by another campus or institution are advised to work closely with an academic advisor to choose electives that will meet preliminary requirements of the four-year major they wish to pursue. Of particular importance is completion of general education requirements. USC Columbia requires a minimum of 31 general education credit hours and a student planning to pursue a USC Columbia baccalaureate degree must complete these hours. These hours can be incorporated within the 60 hours required for an AA or AS degree when electives are carefully selected. Applying for an associate's degree does not in any manner affect eligibility to apply for a baccalaureate degree, and vice versa.

### Other requirements:

In addition to the requirements for the A.A. and A.S. degrees stated above, the following stipulations also apply:

- Students must have a cumulative GPA of 2.00 or better (does not include course grades earned by challenge examinations).
- The final 15 semester hours must be earned at USC.
- No courses of a remedial, developmental, skill-acquiring, or vocational nature may apply as credit toward degrees.
- Pass-Fail option on elective courses is allowed.
- No more than 15 hours of nontraditional credits, which include DANTEs, CLEP, and military experience.
- No more than three 1-hour PEDU activity courses may count toward meeting Associate's degree requirements (any track).

#### **D. Oversight and Evaluation**

Administrative oversight of the AA/AS program offered at the Fort Jackson Education Services Center will be provided by the designated Program Director, in conjunction with the Executive Director of Military Programs & Strategies and the Dean of Palmetto College Columbia

The program will be monitored through yearly assessment and evaluation of students and faculty. The process is described in detail in Section IX. Assessment results will be reviewed annually by the Dean of Palmetto College Columbia, the Executive Director of Military Programs and the Program Director, then reported to the Office of Institutional Research, Assessment, and Analytics.

#### **IV. Faculty Qualifications**

USC Palmetto College Columbia currently employs approximately a dozen full-time faculty members qualified to teach in a variety of academic disciplines and approximately 20 adjunct faculty. This pool of faculty will support the academic courses offered at the Fort Jackson site. All instructors appear in the attached faculty roster ([Appendix D](#)) and meet the minimum teaching qualifications outlined in the University's policy governing faculty credentials, ACAF 1.20, *Credential Verification for Instructors of Record*.

#### **V. Library & Learning Resources**

Students enrolling in either associate's degree program at Fort Jackson have full privileges and use of the Thomas Cooper Library, the primary library for all students at the University of South Carolina. Thomas Cooper houses seven levels of research materials, subject matter experts, and partner organizations to complement the students' learning experience. The Thomas Cooper Library is open 24 hours Sunday-Friday and from 8:00AM-midnight for students with a USC ID. All University of South Carolina students on the Fort Jackson campus are issued as USC ID.

[https://sc.edu/about/offices\\_and\\_divisions/university\\_libraries/about/locations/tcl/index.php](https://sc.edu/about/offices_and_divisions/university_libraries/about/locations/tcl/index.php)

Library services include books, iPads, lockers, group study spaces, interlibrary loan, scan and deliver, and free workshops.

[https://sc.edu/about/offices\\_and\\_divisions/university\\_libraries/find\\_services/index.php](https://sc.edu/about/offices_and_divisions/university_libraries/find_services/index.php)

The Thomas Cooper library building is 20 minutes from Fort Jackson (7.7 miles); however, the Library has numerous online resources available to students. Students are able to request materials from PASCAL and Interlibrary Loan, as well as place physical materials on hold. Students residing outside Richland and Lexington counties have access to the Book Delivery system and can request library materials mailed to their home address. Access to the library's holdings is easily accessible off-site, and the library catalog includes many e-books and e-book collections, including Oxford Reference Premium, AccessPharmacy, Sage Reference Online (Handbooks), and Gale Virtual Reference Library.

[https://sc.edu/about/offices\\_and\\_divisions/university\\_libraries/find\\_services/off-campus\\_access/index.php](https://sc.edu/about/offices_and_divisions/university_libraries/find_services/off-campus_access/index.php)

On base, military students also have access to the Thomas Lee Hall Library, located at 4679 Lee Road. Thomas Lee Hall Library's collection offers wide variety of books and access to thousands of downloadable audiobooks, eBooks and eVideo. There are 29 computers available for internet access, free Wi-Fi, copy/scanning services and daily printing.

For 24/7 homework and research assistance, the Thomas Lee Hall Library provides a large selection of searchable electronic databases filled with the most current encyclopedias, eBooks, newspapers, scholarly journals, magazines and more. All members of the Fort Jackson community, with valid military identification

cards, may check out materials. The Thomas Lee Hall library is open from 11:00AM-7:00PM Monday-Thursday, and from noon to 5:00PM on Friday and Saturday. The Library is closed on Sundays.

<https://www.basedirectory.com/fort-jackson-directory/library-thomas-lee-hall>

Students are provided information on the use of library services by the Program Director upon their matriculation. In most cases, course instructors requiring the extensive use of library resources provide library instruction to their classes through scheduled class time.

## **VI. Student Support Services**

Prospective students visit the campus and gain information about the program. They apply through the UofSC Columbia admissions process and are then advised by a campus administrator at Ft. Jackson.

Students will be assigned an advisor who will handle the completion of the program of study and ongoing advising each semester. Advising will take place via phone, email or video conference and will be based on student preference. After advising, students will need to sign and return a signed advisement form to their advisor. An administrative assistant in the department will clear students to enroll in classes. Graduation checks will be reviewed and approved by the Dean of Palmetto College Columbia.

### **Academic Integrity**

The Academic Integrity office promotes academic integrity, upholds the Honor Code, and supports the ideals set forth in the Carolinian Creed to foster a better living and learning environment in the University Community. Academic ethical behavior is essential for an institution dedicated to the promotion of knowledge and learning. The University of South Carolina is committed to fostering a university environment which exemplifies the values embodied in the Carolinian Creed. All members of the University Community have a responsibility to uphold and maintain the highest standards of integrity in study, research, instruction, and evaluation; as well as adhering to the Honor Code. An online tutorial is available to help students understand why academic integrity is important to our community and to navigate their obligations.

### **Academic Success Initiatives**

Academic Success programs include course-specific support, assistance with study skills, and early intervention referrals. Course specific support includes supplemental instruction and tutoring, which provide high quality, peer guided, assistance to enhance learning and academic success. Supplemental instruction focuses on introductory courses that are critical to students' academic progression and is delivered by trained peer leaders in a group setting. Tutoring provides support for a wide range of courses and is delivered by trained peer leaders in 1:1, group, and online settings. Assistance with study skills is provided by success consultants who engage with individual students in one-on-one appointments to set goals, explore study and time management strategies, develop action plans, and make referrals to appropriate university resources. The early intervention referral program, Success Connect, facilitates outreach to students experiencing difficulties or challenges based on faculty referrals or student self-identification. Success consultants meet individually with referred students and assist them in accessing appropriate resources and support.

### **Bookstore**

Barnes & Noble manages the official bookstore for the University of South Carolina. Students can pre-order their textbooks through the bookstore website.

### **Disability Services**

The Office of Disability Services coordinates efforts to ensure that students with disabilities receive reasonable accommodations. They office also serves as consultants to faculty, staff, and campus partners. Students with disabilities must register with the Student Disability Resources Center before they can request accommodations. Accommodations for students with disabilities are approved on a case-by-case basis, and

are governed by the American with Disabilities Act (ADA) and/or Section 504 of the Rehabilitation Act of 1973. Accommodations available include (but are not limited to):

- Test proctoring and testing accommodations
- Alternative format textbooks
- Audio recorders
- Notetaking tools
- Speech recognition software
- Assigned note-takers
- Sign language interpreter and/or real time captioning
- Accessible classroom desks
- Preferential seating
- Reduced course load
- Early course registration

Students also have access to the assistive technology lab, which includes accessible workstations, specialized software and hardware, and technology support.

### **Counseling and Psychiatric Services**

Counseling and Psychiatric Services provides psychological counseling, psychiatry, education, and consultation, to the University community, as well as clinical supervision for selected mental health graduates. Our multi-disciplinary team offers services that promote social, emotional, physical, and cognitive well-being for people facing developmental or unplanned challenges.

### **Financial Aid and Scholarships**

The Office of Financial Aid and Scholarships supports the instructional and service missions of the University by removing financial barriers so that qualified students, both undergraduate and graduate, may attend the University. Financial aid staff provides assistance, education, and support for students and families in securing the funding they need to attend the University. They administer scholarships and financial aid programs in accordance with the mission of the University, and state and federal law. They also provide online tools to assist students with reviewing their aggregate borrowing history and estimating loan repayment (housed within Self Service Carolina) as well as information for managing education debt.

### **Substance Abuse Prevention and Education**

The Substance Abuse Prevention and Education Office serves to educate students so that they can make informed decisions regarding substance-related behaviors and other student-wellness issues. Through collaboration with other service areas and departments on campus, SAPE provides programs, services, and resources that encourage Carolina students to recognize their decisions impact not only themselves, but also the greater University and City of Columbia communities. The SAPE Office advises a Peer Education Team and administers programs such as AlcoholEdu and Students Taking Initiative and Responsibility (STIR). SAPE also provides Carolina students with a Gamecock tailgate party before each home football game and provides presentations and information to various entities on campus to support responsible decision-making in the student development process.

### **Veterans Affairs and Military Services**

The University's Office of Veterans and Military Services is committed to helping students navigate the experience of balancing student and service life. The office assists students with questions, application, and connecting students to on-campus resources. Veterans, active duty service members, and reservists are also eligible for priority course registration. Undergraduate students serving on active duty, or members of the National Guard or reservists, qualify for tuition discounts and can apply via the Office of Veterans Affairs and Military Service. The office also assists veterans (and their dependents) who qualify for in-state tuition and fees (SC Code of Laws Section 59-112-50) verify their residency status.

The Office of Veterans and Military Services facilitates several student and alumni organizations, including the Student Veterans Association, the Veterans Alumni Council, and the Veterans Student Services Advisory Council. The Green Zone program — available for both students and faculty and staff members — trains participants to provide a safe space for veterans.

In addition to the resources of the University, the US Army provides academic support to students at the on-base Education Center, including counseling, information about financial aid, and enrollment processes in academic programs.

<https://home.army.mil/jackson/index.php/about/Garrison/directorate-human-resources/continuing-education-services>

## VII. Physical Resources

The Fort Jackson Program is housed in the Fort Jackson Education Services Center (4600 Strom Thurmond Boulevard) with adequate physical resources to accommodate initial enrollments with room for growth.

The Center has allocated five classrooms for use by on-site courses offered by the University. Each classroom is equipped with sufficient technology to facilitate instruction with minimal to no additional equipment requirements. The computer laboratory is open between 7:30am-midnight, except when class is in session. Students also have access to 29 computers in the library, as well as two computers available in the Student Services Office.

| Room Capacity at the Fort Jackson Education Services Center |                     |          |
|---|---------------------|----------|
| Room  | Type                | Capacity |
| B110  | Computer Laboratory | 18       |
| B205  | Lecture             | 24       |
| B300  | Lecture             | 24       |
| B305  | Lecture             | 24       |
| B3206   | Biology Laboratory  | 24       |

The laboratory has four large rectangular tables that house three sinks at each table. There are two chairs located on both sides of the sink. Each table can accommodate six people, with a total room capacity of 24. There are end caps located at the end of each table that are used to house materials. Each student station has electrical outlets, faucets, and a sink. There are also small storage openings beneath each sink that can be used to house materials. The laboratory is also equipped with one chemical hood and one environmental chamber. Smaller equipment included hotplates and 25 compound microscopes. Safety equipment included in the laboratory is a safety shower with drain access on the floor, eyewash station, fire extinguisher, fire blanket, and a first aid station.

There are two large storage rooms inside the laboratory. Each storage has large doors that can be locked from the outside. The teacher's podium and desk are located at the front of the room. The lab is equipped with an overhead projector, one white board, and one projector screen that is installed into the ceiling. There is a switch on the front wall that allows the projector to go up and down.

Being that the program occupies an existing educational facility, all basic infrastructure needs are met. There are no immediate equipment needs, aside from replenishments for laboratory supplies and repairs or replacements to existing computers.



The Fort Jackson location will not have a substantive impact on existing programs and services.

#### **VIII. Financial Support**

Please see [Appendix E](#) for budget tables, projected revenues and expenditures.

In the event that the required resources do not materialize, Palmetto College would re-evaluate its on-site course offerings at the Fort Jackson site and refocus its effort toward expanding distributed learning (e.g. online) course offerings to include a wider selection of courses needed to complete the AA and AS. These courses would be offered through the Columbia Campus of Palmetto College Columbia using existing faculty and administrative resources.

#### **IX. Institutional Evaluation & Assessment Processes**

Assessment of all academic courses is done through course evaluations, on-site observations, and through the University of South Carolina Assessment procedure. Assessment for courses meeting the Carolina Core requirements is coordinated through the office of Palmetto College, which prepares an annual assessment report for the Office of the Institutional Research, Assessment, and Analytics.

Course evaluations address topics such as quality of instruction, adequacy of facilities, adequacy of library resources, technology, and faculty availability (outside of class time).

Learning outcomes for students enrolled in courses at the Fort Jackson site are included in the annual assessment reports for all associate's degree programs.

Faculty teaching courses in the associate's degree programs are reviewed and evaluated annually through an administrative process. Full-time faculty teaching in the program are also peer reviewed on a regular schedule, as dictated by pages 14-16 in the 2019 edition of the Palmetto College Campuses Faculty Manual. The Manual also includes information regarding terms of employment, teaching responsibility, and definitions of effective performance of duties.

[https://www.sc.edu/about/system\\_and\\_campuses/palmetto\\_college/internal/faculty\\_and\\_staff/academic\\_affairs/faculty\\_manual/2019\\_palmetto\\_college\\_faculty\\_manual.pdf](https://www.sc.edu/about/system_and_campuses/palmetto_college/internal/faculty_and_staff/academic_affairs/faculty_manual/2019_palmetto_college_faculty_manual.pdf)

#### **X. Appendices**

## Appendix A

**Appendix A. List of Degrees and Majors USC Columbia is Authorized to Grant**

| <b>Degree</b> | <b>Major</b>                     | <b>Concentrations</b>             |
|---------------|----------------------------------|-----------------------------------|
| A.A.          | Liberal Arts and Sciences        |                                   |
| A.M.B.A.      | Business Administration          |                                   |
| A.S.          | Liberal Arts and Sciences        |                                   |
| AA            | Associate in Arts                |                                   |
| AS            | Associate in Science             |                                   |
| B.A.          | African American Studies         |                                   |
| B.A.          | Anthropology                     |                                   |
| B.A.          | Art History                      |                                   |
| B.A.          | Art Studio                       |                                   |
| B.A.          | Chinese Studies                  |                                   |
| B.A.          | Classics                         | Classical Studies                 |
| B.A.          | Classics                         | Greek                             |
| B.A.          | Classics                         | Latin                             |
| B.A.          | Classics                         | Latin PK-12 Teacher Certification |
| B.A.          | Comparative Literature           |                                   |
| B.A.          | Criminology and Criminal Justice |                                   |
| B.A.          | Dance                            | Dance Education (K-12)            |
| B.A.          | Dance                            | Performance/Choreography          |
| B.A.          | Early Childhood Education        |                                   |
| B.A.          | Economics                        |                                   |
| B.A.          | Elementary Education             |                                   |
| B.A.          | English                          | General                           |
| B.A.          | English                          | Writing                           |
| B.A.          | Environmental Studies            |                                   |
| B.A.          | Experimental Psychology          |                                   |
| B.A.          | Film and Media Studies           |                                   |
| B.A.          | French                           | [major with no concentration]     |
| B.A.          | French                           | PK-12 Teacher Certification       |
| B.A.          | Geography                        |                                   |

|                 |   |                                  |
|-----------------|---|----------------------------------|
| B.A.            | German  | [major with no concentration]    |
| B.A.            | German  | PK-12 Teacher Certification      |
| B.A.            | Global Studies                                |                                  |
| B.A.            | Global Studies                                | Leadership in the Global Economy |
| B.A.            | History                                       |                                  |
| B.A.            | International Studies                         |                                  |
| B.A.            | International Studies                         | Global Business Innovation       |
| B.A.            | Liberal Studies (Regional Campuses)           |                                  |
| B.A.            | Media Arts                                    |                                  |
| B.A.            | Middle Level Education                        | Mathematics/English              |
| B.A.            | Middle Level Education                        | Mathematics/Social Studies       |
| B.A.            | Middle Level Education                        | Science/English                  |
| B.A.            | Middle Level Education                        | Science/Social Studies           |
| B.A.            | Middle Level Education                        | Social Studies/ English          |
| B.A.            | Music   |                                  |
| B.A.            | Organizational Leadership (Regional Campuses) |                                  |
| B.A.            | Philosophy                                    |                                  |
| B.A.            | Political Science                             |                                  |
| B.A.            | Public Health                                 |                                  |
| B.A.            | Religious Studies                             |                                  |
| B.A.            | Russian                                       |                                  |
| B.A.            | Sociology                                     |                                  |
| B.A.            | Spanish                                       | [major with no concentration]    |
| B.A.            | Spanish                                       | PK-12 Teacher Certification      |
| B.A.            | Theatre                                       |                                  |
| B.A.            | Women's and Gender Studies                    |                                  |
| B.A.I.S. (A&S)  | Interdisciplinary Studies                     |                                  |
| B.A.I.S. (HRSM) | Interdisciplinary Studies                     |                                  |
| B.A.J.M.C.      | Advertising                                   |                                  |
| B.A.J.M.C.      | Broadcast Journalism                          |                                  |
| B.A.J.M.C.      | Journalism                                    |                                  |
| B.A.J.M.C.      | Mass Communications                           |                                  |
| B.A.J.M.C.      | Public Relations                              |                                  |
| B.A.J.M.C.      | Visual Communications                         |                                  |

|        |                                    |                                  |
|--------|------------------------------------|----------------------------------|
| B.F.A. | Art Education                      |                                  |
| B.F.A. | Art Studio                         | Sculpture (3D Studies)           |
| B.F.A. | Art Studio                         | Ceramics                         |
| B.F.A. | Art Studio                         | Graphic Design                   |
| B.F.A. | Art Studio                         | Drawing                          |
| B.F.A. | Art Studio                         | Painting                         |
| B.F.A. | Art Studio                         | Photography                      |
| B.F.A. | Art Studio                         | Printmaking                      |
| B.M.   | Music                              | Composition                      |
| B.M.   | Music                              | Jazz Studies                     |
| B.M.   | Music                              | Music Education - Choral         |
| B.M.   | Music                              | Music Education - Instrumental   |
| B.M.   | Music                              | Performance                      |
| B.M.   | Music                              | Theory                           |
| B.M.   | Music                              | Music Technology                 |
| B.M.   | Music                              | Music Entrepreneurship           |
| B.M.   | Music                              | Chamber Music                    |
| B.S.   | Biochemistry and Molecular Biology |                                  |
| B.S.   | Biological Sciences                |                                  |
| B.S.   | Biomedical Engineering             |                                  |
| B.S.   | Cardiovascular Technology          |                                  |
| B.S.   | Chemistry                          |                                  |
| B.S.   | Computer Information Systems       |                                  |
| B.S.   | Economics                          |                                  |
| B.S.   | Environmental Science              |                                  |
| B.S.   | Exercise Science                   | [major with no concentration]    |
| B.S.   | Experimental Psychology            |                                  |
| B.S.   | Geography                          | Human/Economic Geography         |
| B.S.   | Geography                          | [major with no concentration]    |
| B.S.   | Geography                          | General                          |
| B.S.   | Geography                          | Geographic Information Science   |
| B.S.   | Geography                          | Physical/Environmental Geography |
| B.S.   | Geological Sciences                | General Geology                  |
| B.S.   | Geological Sciences                | Intensive Geology Major          |

|          |                                    |  |
|----------|------------------------------------|--|
| B.S.     | Geological Sciences                | Intensive Geology Major in Marine Geology            |
| B.S.     | Geological Sciences                | Intensive Geology Major in Environmental Geosciences |
| B.S.     | Geophysics                         |  |
| B.S.     | Hospitality Management             | [major with no concentration]                        |
| B.S.     | Hospitality Management             | Club Management                                      |
| B.S.     | Information Science                |  |
| B.S.     | Integrated Information Technology  |  |
| B.S.     | Marine Science                     | [major with no concentration]                        |
| B.S.     | Marine Science                     | Biological Oceanography                              |
| B.S.     | Marine Science                     | Chemical Oceanography                                |
| B.S.     | Marine Science                     | Coastal Resource Management/Marine Affairs           |
| B.S.     | Marine Science                     | Geological Oceanography                              |
| B.S.     | Marine Science                     | Physical Oceanography                                |
| B.S.     | Mathematics                        |  |
| B.S.     | Middle Level Education             | Mathematics/ English                                 |
| B.S.     | Middle Level Education             | Mathematics/Science                                  |
| B.S.     | Middle Level Education             | Mathematics/Social Studies                           |
| B.S.     | Middle Level Education             | Science/ English                                     |
| B.S.     | Middle Level Education             | Science/ Social Studies                              |
| B.S.     | Pharmaceutical Sciences            |  |
| B.S.     | Physics                            | [major with no concentration]                        |
| B.S.     | Physics                            | Engineering Physics                                  |
| B.S.     | Public Health                      |  |
| B.S.     | Retailing                          | Fashion Merchandising                                |
| B.S.     | Retailing                          | Retail Management                                    |
| B.S.     | Sociology                          |  |
| B.S.     | Sport and Entertainment Management |  |
| B.S.     | Sport and Entertainment Management | Sport Management                                     |
| B.S.     | Sport and Entertainment Management | Entertainment Management                             |
| B.S.     | Sport and Entertainment Management | Venue and Event Management                           |
| B.S.     | Statistics                         | [major with no concentration]                        |
| B.S.     | Statistics                         | Actuarial Mathematics & Statistics                   |
| B.S.     | Tourism Management                 |  |
| B.S.B.A. | Accounting                         |  |

|          |                               |  |
|----------|-------------------------------|--|
| B.S.B.A. | Accounting                    | Business Data Analytics                            |
| B.S.B.A. | Business Economics            |  |
| B.S.B.A. | Business Economics            | Business Data Analytics                            |
| B.S.B.A. | Finance                       | [major with no concentration]                      |
| B.S.B.A. | Finance                       | Business Data Analytics                            |
| B.S.B.A. | International Business        | [major with no concentration] [Classic IB Major]   |
| B.S.B.A. | International Business        | Chinese Business [IBCE Track]                      |
| B.S.B.A. | International Business        | European Business [CIFA Track]                     |
| B.S.B.A. | International Business        | Middle East and North Africa Business [MENA Track] |
| B.S.B.A. | International Business        | Eurasian Track                                     |
| B.S.B.A. | International Business        | South American Business [IBA Track]                |
| B.S.B.A. | International Business        | Global Business                                    |
| B.S.B.A. | International Business        | Global Business Innovation                         |
| B.S.B.A. | Management                    | [major with no concentration]                      |
| B.S.B.A. | Management                    | Management of Human Resources                      |
| B.S.B.A. | Management                    | Entrepreneurship                                   |
| B.S.B.A. | Management                    | Business Data Analytics                            |
| B.S.B.A. | Marketing                     |  |
| B.S.B.A. | Marketing                     | Business Data Analytics                            |
| B.S.B.A. | Operations and Supply Chain   | Operations and Supply Chain                        |
| B.S.B.A. | Operations and Supply Chain   | Business Data Analytics                            |
| B.S.B.A. | Real Estate                   |  |
| B.S.B.A. | Real Estate                   | Business Data Analytics                            |
| B.S.B.A. | Risk Management and Insurance |  |
| B.S.B.A. | Risk Management and Insurance | Business Data Analytics                            |
| B.S.C.   | Chemistry                     |  |
| B.S.C.S. | Computer Science              |  |
| B.S.E.   | Aerospace Engineering         |  |
| B.S.E.   | Chemical Engineering          | [major with no concentration]                      |
| B.S.E.   | Chemical Engineering          | Biomolecular Engineering                           |
| B.S.E.   | Chemical Engineering          | Energy   |
| B.S.E.   | Chemical Engineering          | Interdisciplinary Engineering                      |
| B.S.E.   | Chemical Engineering          | Materials  |
| B.S.E.   | Civil Engineering             | [major with no concentration]                      |



|                |   |   |
|----------------|---|---|
| B.S.E.         | Civil Engineering   | Environmental Engineering                           |
| B.S.E.         | Civil Engineering   | Geotechnical Engineering                            |
| B.S.E.         | Civil Engineering   | Structural Engineering                              |
| B.S.E.         | Civil Engineering   | Water Resources                                     |
| B.S.E.         | Computer Engineering                                      |   |
| B.S.E.         | Electrical Engineering                                    |   |
| B.S.E.         | Mechanical Engineering                                    |   |
| B.S.I.S. (A&S) | Interdisciplinary Studies                                 |   |
| B.S.N.         | Nursing-Generic   |   |
| B.S.N.         | Nursing-Generic   | Accelerated Track                                   |
| B.S.P.E.       | Physical Education  | Teacher Certification                               |
| B.S.W.         | Social Work   |   |
| BA/BS-BSE      | Arts or Science discipline - Engineering                  |   |
| BA/BS-BSE      | Arts or Science discipline - Engineering                  |   |
| BarSc.         | Interdisciplinary Studies                                 |   |
| BS/BS          | Electrical Engineering Tech and Electrical Engineering    |   |
| BS/BS          | Tourism or Hospitality                                    |   |
| BS/BSE         | Chemistry and chemical engineering                        |   |
| BS-BSE         | Applied mathematics - Engineering                         |   |
| BS-BSE         | Physics - Engineering                                     |   |
| BS-MPH         | Biology - Public Health (4 +1 Agreement)                  |   |
| D.M.A.         | Conducting  |   |
| D.M.A.         | Music Composition   |   |
| D.M.A.         | Music Performance   |   |
| D.M.A.         | Piano Pedagogy  |   |
| D.N.P.         | Nursing Practice  | [major with no concentration]                       |
| D.N.P.         | Nursing Practice  | Adult Gerontology Acute Care Nurse Practitioner     |
| D.N.P.         | Nursing Practice  | Family Nurse Practitioner                           |
| D.N.P.         | Nursing Practice  | Nurse Executive Leadership                          |
| D.N.P.         | Nursing Practice  | Psychiatric/Mental Health Nurse Practitioner-Family |
| D.P.T.         | Physical Therapy  |   |
| E.I.M.B.A.     | Executive International Master of Business Administration |   |
| Ed.S.          | Counselor Education                                       | [major with no concentration]                       |
| Ed.S.          | Counselor Education                                       | Marriage and Family Counseling/Therapy              |

|             |  |                                      |
|-------------|--|--------------------------------------|
| Ed.S.       | Counselor Education  | School Counseling                    |
| Ed.S.       | Counselor Education  | Clinical Mental Health               |
| Ed.S.       | Education Administration                                     |                                      |
| HM/PHD SLHM | Hospitality Management/Doctor of Philosophy, SLHM            |                                      |
| I.M.A.      | Art Education  |                                      |
| I.M.B.A.    | International Business                                       | [major with no concentration]        |
| I.M.B.A.    | International Business                                       | Languages track                      |
| I.M.B.A.    | International Business                                       | Global track                         |
| I.M.B.A.    | International Business                                       | European track                       |
| IMBA-JD     | International Business - Law                                 |                                      |
| J.D.        | Law  |                                      |
| J.D.        | Law  | Children's Law                       |
| JD-AMBA     | Juris Doctor - Accelerated Master of Business Administration |                                      |
| JD-MELP     | Law - Environmental Law and Policy                           |                                      |
| M.A.        | Counseling and Rehabilitation                                |                                      |
| M.A.        | Anthropology   |                                      |
| M.A.        | Anthropology   | Archaeology                          |
| M.A.        | Anthropology   | Cultural and Linguistic Anthropology |
| M.A.        | Anthropology   | Physical/Biocultural Anthropology    |
| M.A.        | Art Education  |                                      |
| M.A.        | Art History  |                                      |
| M.A.        | Art Studio   | [major with no concentration]        |
| M.A.        | Art Studio   | Sculpture (3D Studies)               |
| M.A.        | Art Studio   | Ceramics                             |
| M.A.        | Art Studio   | Drawing                              |
| M.A.        | Art Studio   | Painting                             |
| M.A.        | Art Studio   | Photography                          |
| M.A.        | Art Studio   | Printmaking                          |
| M.A.        | Comparative Literature                                       |                                      |
| M.A.        | Counseling and Rehabilitation                                | Clinical Rehabilitation Counseling   |
| M.A.        | Criminology and Criminal Justice                             |                                      |
| M.A.        | Economics  |                                      |
| M.A.        | Economics  | Non-Thesis Option                    |
| M.A.        | Economics  | Financial Economics                  |

|      |                                   |  |
|------|-----------------------------------|--|
| M.A. | English                           | Composition and Rhetoric                               |
| M.A. | English                           | Speech Communication                                   |
| M.A. | Experimental Psychology           |  |
| M.A. | French                            | [major with no concentration]                          |
| M.A. | French                            | Language Instruction                                   |
| M.A. | Geography                         |  |
| M.A. | German                            |  |
| M.A. | History                           | Ancient World  |
| M.A. | History                           | Early Modern Europe                                    |
| M.A. | History                           | East Asia  |
| M.A. | History                           | History of Culture, Identity, and Economic Development |
| M.A. | History                           | History of Science, Technology and Environment         |
| M.A. | History                           | Latin America  |
| M.A. | History                           | Medieval World   |
| M.A. | History                           | North Africa and the Middle East                       |
| M.A. | History                           | Modern Europe  |
| M.A. | History                           | Sub-Saharan Africa                                     |
| M.A. | History                           | U.S. since 1789  |
| M.A. | History                           | U.S. to 1877   |
| M.A. | International Studies             | [major with no concentration]                          |
| M.A. | Journalism and Mass Communication |  |
| M.A. | Linguistics                       | Linguistic Anthropology                                |
| M.A. | Linguistics                       | English/French/German/Spanish                          |
| M.A. | Linguistics                       | Historical Linguistics                                 |
| M.A. | Linguistics                       | Philosophy of Language                                 |
| M.A. | Linguistics                       | Phonological Theory                                    |
| M.A. | Linguistics                       | Psycholinguistics                                      |
| M.A. | Linguistics                       | Second/Foreign Language Acquisition                    |
| M.A. | Linguistics                       | Sociolinguistics                                       |
| M.A. | Linguistics                       | Syntactic Theory                                       |
| M.A. | Linguistics                       | Teaching English as a Second/Foreign Language          |
| M.A. | Mathematics                       |  |
| M.A. | Media Arts                        |  |
| M.A. | Philosophy                        |  |

|          |                                 |                                    |
|----------|---------------------------------|------------------------------------|
| M.A.     | Political Science               |                                    |
| M.A.     | Psychology                      |                                    |
| M.A.     | Public History                  | Museums                            |
| M.A.     | Public History                  | Historic Preservation              |
| M.A.     | School Psychology               |                                    |
| M.A.     | Sociology                       |                                    |
| M.A.     | Spanish                         |                                    |
| M.A.     | Theatre                         |                                    |
| M.A.C.C. | Accountancy                     | [major with no concentration]      |
| M.A.C.C. | Accountancy                     | Business Measurement & Assurance   |
| M.A.C.C. | Accountancy                     | Taxation                           |
| M.A.S.   | Applied Statistics              |                                    |
| M.A.T.   | Art Education (Teacher Ed)      |                                    |
| M.A.T.   | Elementary Education            |                                    |
| M.A.T.   | English (Teacher Ed)            |                                    |
| M.A.T.   | Foreign Languages (Teacher Ed)  | French                             |
| M.A.T.   | Foreign Languages (Teacher Ed)  | German                             |
| M.A.T.   | Foreign Languages (Teacher Ed)  | Spanish                            |
| M.A.T.   | Mathematics (Teacher Ed)        |                                    |
| M.A.T.   | Music Education                 |                                    |
| M.A.T.   | Music Education                 | Choral                             |
| M.A.T.   | Music Education                 | Instrumental-Orchestra             |
| M.A.T.   | Music Education                 | Instrumental-Band                  |
| M.A.T.   | Physical Education (Teacher Ed) |                                    |
| M.A.T.   | Sciences (Teacher Ed)           | Biology                            |
| M.A.T.   | Sciences (Teacher Ed)           | Natural Sciences                   |
| M.A.T.   | Sciences (Teacher Ed)           | Chemistry                          |
| M.A.T.   | Sciences (Teacher Ed)           | Earth Sciences                     |
| M.A.T.   | Sciences (Teacher Ed)           | Physics                            |
| M.A.T.   | Social Studies (Teacher Ed)     |                                    |
| M.A.T.   | Special Education               | Learning Disabilities              |
| M.A.T.   | Special Education               | Severe and Multiple Disabilities   |
| M.A.T.   | Special Education               | Mental Retardation                 |
| M.A.T.   | Special Education               | Emotional and Behavioral Disorders |

|            |   |                                   |
|------------|---|-----------------------------------|
| M.A.T.     | Theatre (Teacher Ed)                        |                                   |
| M.C.D.     | Speech-Language Pathology                   |                                   |
| M.D.       | Medicine                                    |                                   |
| M.E.       | Aerospace Engineering                       |                                   |
| M.E.       | Biomedical Engineering                      |                                   |
| M.E.       | Chemical Engineering                        |                                   |
| M.E.       | Civil Engineering                           | [major with no concentration]     |
| M.E.       | Civil Engineering                           | Environmental Engineering         |
| M.E.       | Civil Engineering                           | Geotechnical Engineering          |
| M.E.       | Civil Engineering                           | Structural Engineering            |
| M.E.       | Civil Engineering                           | Water Resources                   |
| M.E.       | Civil Engineering                           | Transportation Engineering        |
| M.E.       | Electrical Engineering                      | [major with no concentration]     |
| M.E.       | Mechanical Engineering                      |                                   |
| M.E.       | Nuclear Engineering                         |                                   |
| M.E.E.R.M. | Earth and Environmental Resource Management |                                   |
| M.Ed       | Educational Technology                      |                                   |
| M.Ed       | Educational Technology (Joint w/ USC Aiken  |                                   |
| M.Ed.      | Early Childhood Education                   |                                   |
| M.Ed.      | Educational Psychology and Research         |                                   |
| M.Ed.      | Higher Education and Student Affairs        | [major with no concentration]     |
| M.Ed.      | Higher Education and Student Affairs        | Higher Education Administration   |
| M.Ed.      | Higher Education and Student Affairs        | Student Affairs Administration    |
| M.Ed.      | Language and Literacy                       |                                   |
| M.Ed.      | Special Education                           | Early Childhood Special Education |
| M.Ed.      | Special Education                           | Emotional & Behavioral Disorders  |
| M.Ed.      | Special Education                           | Learning Disabilities             |
| M.Ed.      | Special Education                           | Mental Retardation                |
| M.Ed.      | Special Education                           | Severe & Multiple Disabilities    |
| M.Ed.      | Applied Behavior Analysis                   |                                   |
| M.F.A.     | Art Studio                                  | Printmaking                       |
| M.F.A.     | Art Studio                                  | Sculpture (3D Studies)            |
| M.F.A.     | Art Studio                                  | Ceramics                          |
| M.F.A.     | Art Studio                                  | Drawing                           |

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|------------|--|------------------------------------|
| M.F.A.     | Art Studio                                       | Painting                           |
| M.F.A.     | Art Studio                                       | Photography                        |
| M.F.A.     | Creative Writing                                 | Creative Nonfiction                |
| M.F.A.     | Creative Writing                                 | Poetry                             |
| M.F.A.     | Creative Writing                                 | Fiction                            |
| M.F.A.     | Theatre  | Acting                             |
| M.F.A.     | Theatre  | Costume Design                     |
| M.F.A.     | Theatre  | Directing                          |
| M.F.A.     | Theatre  | Lighting Design                    |
| M.F.A.     | Theatre  | Scene Design                       |
| M.F.A.     | Theatre  | Theatre Management                 |
| M.H.A.     | Health Services Policy and Management            |                                    |
| M.H.R.     | Human Resources                                  | [major with no concentration]      |
| M.H.R.     | Human Resources                                  | Professional Track                 |
| M.I.B.     | International Business                           |                                    |
| M.I.H.T.M. | International Hospitality and Tourism Management | Academic-thesis                    |
| M.I.H.T.M. | International Hospitality and Tourism Management | Professional-non thesis            |
| M.L.I.S.   | Library and Information Science                  | [major with no concentration]      |
| M.L.I.S.   | Library and Information Science                  | School Library/Media Specialist    |
| M.M.       | Music  | Community Engagement               |
| M.M.       | Music  | Conducting                         |
| M.M.       | Music  | Jazz Studies                       |
| M.M.       | Music  | Composition                        |
| M.M.       | Music  | Music History                      |
| M.M.       | Music  | Opera Theatre                      |
| M.M.       | Music  | Piano Pedagogy                     |
| M.M.       | Music  | Violin Pedagogy                    |
| M.M.       | Music  | Music Theory                       |
| M.M.C.     | (Journalism and) Mass Communications             | Strategic Communication Management |
| M.M.C.     | (Journalism and) Mass Communications             | Multimedia Journalism              |
| M.M.C.     | (Journalism and) Mass Communications             |                                    |
| M.M.Ed.    | Music Education                                  |                                    |
| M.Math.    | Mathematics                                      |                                    |
| M.N.A.     | Nurse Anesthesia                                 |                                    |

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|--------|---------------------------------------|--|
| M.P.A. | Public Administration                 | [major with no concentration]                  |
| M.P.A. | Public Administration                 | Emergency Management and Planning              |
| M.P.H. | Biostatistics                         |  |
| M.P.H. | Environmental Health Sciences         |  |
| M.P.H. | Epidemiology                          |  |
| M.P.H. | General Public Health                 |  |
| M.P.H. | Health Services Policy and Management | Epidemiology                                   |
| M.P.H. | Health Services Policy and Management | Health Administration                          |
| M.P.H. | Health Services Policy and Management | Health Promotion and Education                 |
| M.P.H. | Health Services Policy and Management | Public Health                                  |
| M.P.H. | Physical Activity and Public Health   | Surveillance                                   |
| M.P.H. | Physical Activity and Public Health   | Programmatic                                   |
| M.R.   | Retailing                             |  |
| M.S    | Civil Engineering                     | [major with no concentration]                  |
| M.S    | Civil Engineering                     | Environmental Engineering                      |
| M.S    | Civil Engineering                     | Geotechnical Engineering                       |
| M.S    | Civil Engineering                     | Structural Engineering                         |
| M.S    | Civil Engineering                     | Water Resources                                |
| M.S    | Civil Engineering                     | Transportation Engineering                     |
| M.S.   | Adapted Physical Education            | -  |
| M.S.   | Advanced Athletic Training            |  |
| M.S.   | Aerospace Engineering                 |  |
| M.S.   | Athletic Training                     |  |
| M.S.   | Biological Sciences                   | [major with no concentration]                  |
| M.S.   | Biological Sciences                   | Ecology  |
| M.S.   | Biological Sciences                   | Evolution                                      |
| M.S.   | Biological Sciences                   | Molecular, Cellular, and Developmental Biology |
| M.S.   | Biological Sciences                   | Physiology                                     |
| M.S.   | Biological Sciences                   | Plant Sciences                                 |
| M.S.   | Biomedical Engineering                |  |
| M.S.   | Biomedical Sciences                   | [major with no concentration]                  |
| M.S.   | Biomedical Sciences                   | Applied Biotechnology                          |
| M.S.   | Business Administration               | [major with no concentration]                  |
| M.S.   | Business Administration               | Economics                                      |



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|------|-------------------------------|--|
| M.S. | Business Administration       | Finance                                    |
| M.S. | Business Administration       | International Business                     |
| M.S. | Business Administration       | Management                                 |
| M.S. | Business Administration       | Marketing                                  |
| M.S. | Business Administration       | Production/Operations Management           |
| M.S. | Business Administration       | Management Information Systems             |
| M.S. | Business Administration       | Probability & Statistics                   |
| M.S. | Chemical Engineering          |  |
| M.S. | Chemistry                     | [major with no concentration]              |
| M.S. | Chemistry                     | Analytical                                 |
| M.S. | Chemistry                     | Biological                                 |
| M.S. | Chemistry                     | Inorganic                                  |
| M.S. | Chemistry                     | Organic                                    |
| M.S. | Chemistry                     | Physical                                   |
| M.S. | Computer Engineering          |  |
| M.S. | Computer Science              |  |
| M.S. | Electrical Engineering        |  |
| M.S. | Engineering Management        | International Engineering Management       |
| M.S. | Environmental Health Sciences |  |
| M.S. | Exercise Science              | [major with no concentration]              |
| M.S. | Genetic Counseling            |  |
| M.S. | Geography                     |  |
| M.S. | Geological Sciences           |  |
| M.S. | Information Security          | [major with no concentration]              |
| M.S. | Marine Science                | [major with no concentration]              |
| M.S. | Marine Science                | Biological Oceanography                    |
| M.S. | Marine Science                | Chemical Oceanography                      |
| M.S. | Marine Science                | Geological Oceanography                    |
| M.S. | Marine Science                | Physical Oceanography                      |
| M.S. | Mathematics                   |  |
| M.S. | Mechanical Engineering        |  |
| M.S. | Nuclear Engineering           |  |
| M.S. | Pharmaceutical Sciences       | [major with no concentration]              |
| M.S. | Pharmaceutical Sciences       | Medicinal Chemistry - Biomedical/Synthetic |

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| M.S.     | Pharmaceutical Sciences                               | Pharmacy Administration       |
| M.S.     | Pharmaceutical Sciences                               | Pharmaceutics                 |
| M.S.     | Pharmaceutical Sciences                               | Pharmacology                  |
| M.S.     | Physician Assistant Studies                           |                               |
| M.S.     | Physics   |                               |
| M.S.     | Software Engineering                                  |                               |
| M.S.     | Statistics  |                               |
| M.S.     | Technology Innovation and Entrepreneurial Engineering |                               |
| M.S.E.M. | Sport and Entertainment Management                    |                               |
| M.S.N.   | Adult Gerontology Acute Care Nurse Practitioner       |                               |
| M.S.N.   | Clinical Nursing                                      | Gerontological Nursing        |
| M.S.N.   | Clinical Nursing                                      | Women's Health Nursing        |
| M.S.N.   | Family Nurse Practitioner                             |                               |
| M.S.N.   | Health Nursing  | [major with no concentration] |
| M.S.N.   | Health Nursing  | Community/Public Health       |
| M.S.N.   | Nursing Informatics                                   |                               |
| M.S.N.   | Psychiatric mental Health Nurse Practitioner          |                               |
| M.S.P.   | Speech Pathology                                      |                               |
| M.S.P.H. | Biostatistics   |                               |
| M.S.P.H. | Epidemiology  |                               |
| M.S.W.   | Social Work   |                               |
| M.T.     | Secondary Education                                   | Social Studies                |
| M.T.     | Secondary Education                                   | English                       |
| M.T.     | Secondary Education                                   | Mathematics                   |
| M.T.     | Secondary Education                                   | Science                       |
| MACC-JD  | Accountancy - Law                                     |                               |
| MA-JD    | Criminology & Criminal Justice - Law                  |                               |
| MA-JD    | Economics - Law                                       |                               |
| MA-MLIS  | English - Library & Information Science               |                               |
| MA-MLIS  | Public History - Library & Information Science        |                               |
| MEERM-JD | Earth & Environmental Resource Management - Law       |                               |
| MHA-JD   | Health Services Policy & Management - Law             |                               |
| MHR-JD   | Human Resources - Law                                 |                               |

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|--------------|---|---------------------------------|
| MiB/MiB      | Master of Science in Economics and Business Administration in Management and International Buiness, and Master of International Business from USC |                                 |
| MIB/SMiB     | International business and strategy and management in int'l business  |                                 |
| MIB-MIM      | International Business - Management   |                                 |
| MIB-MMM      | International Business - Management   |                                 |
| MIHTM/MSLHM  | International Hospitality and Tourism Management/Sport, Leisure and Hospitality Management, with a focus in Hospitality Management                |                                 |
| MMC-JD       | Mass Communications - Law   |                                 |
| MPA-JD       | Public Administration - Law   |                                 |
| MPA-MSW      | Public Administration - Social Work   |                                 |
| MPH-MD       | General Public Health - Medicine  |                                 |
| MPH-MD       | General Public Health - Medicine  |                                 |
| MPH-MPA      | Public Health -Public Administration  |                                 |
| MS-MA        | Business Administration - English   |                                 |
| MSN-MPH      | Nursing - Health Services Policy & Management   |                                 |
| MSW-JD       | Social Work - Law   |                                 |
| MSW-MPH      | Social Work - Health Promotion, Education & Behavior  |                                 |
| MSW-MPH      | Social Work - Health Services Policy & Management   |                                 |
| P.M.B.A.     | Business Administration   | [major with no concentration]   |
| P.M.B.A.     | Business Administration   | Innovation and Entrepreneurship |
| P.M.B.A.     | Business Administration   | Marketing                       |
| P.M.B.A.     | Business Administration   | Finance                         |
| P.M.B.A.     | Business Administration   | International Business          |
| P.M.B.A.     | Business Administration   | Human Resources Management      |
| PBCert       | Historical Archaeology and Cultural Resource Management   |                                 |
| PBcert       | Law   | Children's Law                  |
| PBCert (CGS) | Counselor Education   | [major with no concentration]   |
| Pbcert (CGS) | Drug and Addiction Studies  | [major with no concentration]   |
| Pbcert (CGS) | Drug and Addiction Studies  | Education                       |
| Pbcert (CGS) | Drug and Addiction Studies  | Prevention                      |
| Pbcert (CGS) | Drug and Addiction Studies  | Research                        |
| Pbcert (CGS) | Drug and Addiction Studies  | Treatment                       |

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|---|---|--|
| PBCert (CGS)  | Gerontology   |  |
| Pbcert (CGS)  | Global Health   |  |
| PBCert (CGS)  | Higher Education Leadership   | [major with no concentration]                          |
| PBcert (CGS)  | Library and Information Science   | [major with no concentration]                          |
| PBcert (CGS)  | Library and Information Science   | Children's and Young Adult Literature                  |
| PBcert (CGS)  | Library and Information Science   | School Library Media                                   |
| PBcert (CGS)  | Museum Management   |  |
| PBcert (CGS)  | Psychiatric Rehabilitation  |  |
| PBcert (CGS)  | Public Health   |  |
| PBCert (CGS)  | Social and Behavioral Health with Military Members, Veterans, and Military Families |  |
| PBCert (CGS)  | Teaching English to Speakers of Other Languages                                     | Teaching English to Speakers of Other Languages (K-12) |
| PBCert (CGS)  | Teaching English to Speakers of Other Languages                                     | English as a Foreign Language                          |
| PBCert (CGS)  | Women's and Gender Studies  |  |
| PBcert (CGS) (collaborative betw Schools: Library/Info Science, Public Health, Mass Comm) | Health Communication  |  |
| PBcert (Non-GE)   | Business Analytics  |  |
| PBcert (Non-GE)   | Cost Management   |  |
| PBcert (Non-GE)   | Enterprise Resource Planning Systems  |  |
| PBcert (Non-GE)   | Global Strategies   |  |
| PBcert (Non-GE)   | Human Resources   |  |
| PBcert (Non-GE)   | International Finance   |  |
| Pbcert(CGS)   | Global Health   |  |
| PBCert(Non-GE)  | Applied Statistics  |  |
| PBcert(Non-GE)  | Biomedical Studies  |  |
| PBcert(Non-GE)  | Cyber Security Studies  |  |
| PBcert(Non-GE)  | Railway Engineering   |  |
| Ph.D.   | Anthropology  |  |
| Ph.D.   | Biological Sciences   | [major with no concentration]                          |
| Ph.D.   | Biological Sciences   | Ecology  |
| Ph.D.   | Biological Sciences   | Evolution  |
| Ph.D.   | Biological Sciences   | Molecular, Cellular, and Developmental Biology         |
| Ph.D.   | Biological Sciences   | Physiology   |

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|-------|--------------------------------------|------------------------------------|
| Ph.D. | Biological Sciences                  | Plant Sciences                     |
| Ph.D. | Biomedical Engineering               |                                    |
| Ph.D. | Biomedical Sciences                  |                                    |
| Ph.D. | Biomedical Sciences                  | Neuroscience                       |
| Ph.D. | Biostatistics                        |                                    |
| Ph.D. | Business Administration              | [major with no concentration]      |
| Ph.D. | Business Administration              | Accounting                         |
| Ph.D. | Business Administration              | Business Policy/Strategy           |
| Ph.D. | Business Administration              | Finance                            |
| Ph.D. | Business Administration              | International Business             |
| Ph.D. | Business Administration              | International Finance              |
| Ph.D. | Business Administration              | Management Information Systems     |
| Ph.D. | Business Administration              | Marketing                          |
| Ph.D. | Business Administration              | Operations Research                |
| Ph.D. | Business Administration              | Organizational Behavior/HR         |
| Ph.D. | Business Administration              | Probability & Statistics           |
| Ph.D. | Business Administration              | Production/Operations Mgmt         |
| Ph.D. | Chemical Engineering                 |                                    |
| Ph.D. | Chemistry                            | [major with no concentration]      |
| Ph.D. | Chemistry                            | Analytical                         |
| Ph.D. | Chemistry                            | Biological                         |
| Ph.D. | Chemistry                            | Inorganic                          |
| Ph.D. | Chemistry                            | Organic                            |
| Ph.D. | Chemistry                            | Physical                           |
| Ph.D. | Civil Engineering                    | Environmental Engineering          |
| Ph.D. | Civil Engineering                    | Geotechnical Engineering           |
| Ph.D. | Civil Engineering                    | Structural Engineering             |
| Ph.D. | Civil Engineering                    | Water Resources                    |
| Ph.D. | Civil Engineering                    | Transportation Engineering         |
| Ph.D. | Clinical-Community Psychology        | [major with no concentration]      |
| Ph.D. | Clinical-Community Psychology        | Quantitative Methods in Psychology |
| Ph.D. | Communication Sciences and Disorders |                                    |
| Ph.D. | Comparative Literature               |                                    |
| Ph.D. | Computer Engineering                 |                                    |

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|-------|---|--|
| Ph.D. | Computer Science                          |  |
| Ph.D. | Counselor Education                       |  |
| Ph.D. | Criminology and Criminal Justice          |  |
| Ph.D. | Economics                                 |  |
| Ph.D. | Education Administration                  | [major with no concentration]                          |
| Ph.D. | Education Administration                  | CD-12 Education Administration                         |
| Ph.D. | Education Administration                  | Higher Education Administration                        |
| Ph.D. | Educational Psychology and Research       | Educational Psychology                                 |
| Ph.D. | Educational Psychology and Research       | Educational Research                                   |
| Ph.D. | Electrical Engineering                    | [major with no concentration]                          |
| Ph.D. | English                                   | Composition and Rhetoric                               |
| Ph.D. | English                                   | English and American Literature                        |
| Ph.D. | Environmental Health Sciences             |  |
| Ph.D. | Epidemiology                              |  |
| Ph.D. | Exercise Science                          | Applied Physiology                                     |
| Ph.D. | Exercise Science                          | Health Aspects of Physical Activity                    |
| Ph.D. | Exercise Science                          | Rehabilitation Sciences                                |
| Ph.D. | Experimental Psychology                   | [major with no concentration]                          |
| Ph.D. | Experimental Psychology                   | Quantitative Methods in Psychology                     |
| Ph.D. | Experimental Psychology                   | Quantitative Psychology                                |
| Ph.D. | Foundations of Education                  | [major with no concentration]                          |
| Ph.D. | Foundations of Education                  | Historical, Philosophical, Social Issues               |
| Ph.D. | Geography                                 |  |
| Ph.D. | Geological Sciences                       |  |
| Ph.D. | Health Promotion, Education, and Behavior |  |
| Ph.D. | Health Services Policy and Management     |  |
| Ph.D. | History                                   |  |
| Ph.D. | History                                   | Early Modern Europe                                    |
| Ph.D. | History                                   | History of Culture, Identity, and Economic Development |
| Ph.D. | History                                   | History of Science, Technology and Environment         |
| Ph.D. | History                                   | Latin America  |
| Ph.D. | History                                   | Modern Europe  |
| Ph.D. | History                                   | U.S. since 1789  |
| Ph.D. | History                                   | U.S. to 1877   |

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|-------|-----------------------------------|---|
| Ph.D. | Hospitality Management            |   |
| Ph.D. | Journalism and Mass Communication |   |
| Ph.D. | Language and Literacy             |   |
| Ph.D. | Library and Information Science   |   |
| Ph.D. | Linguistics                       | Linguistic Anthropology                       |
| Ph.D. | Linguistics                       | English/French/German/Spanish                 |
| Ph.D. | Linguistics                       | Historical Linguistics                        |
| Ph.D. | Linguistics                       | Philosophy of Language                        |
| Ph.D. | Linguistics                       | Phonological Theory                           |
| Ph.D. | Linguistics                       | Psycholinguistics                             |
| Ph.D. | Linguistics                       | Second/Foreign Language Acquisition           |
| Ph.D. | Linguistics                       | Sociolinguistics                              |
| Ph.D. | Linguistics                       | Syntactic Theory                              |
| Ph.D. | Linguistics                       | Teaching English as a Second/Foreign Language |
| Ph.D. | Marine Science                    | [major with no concentration]                 |
| Ph.D. | Marine Science                    | Biological Oceanography                       |
| Ph.D. | Marine Science                    | Chemical Oceanography                         |
| Ph.D. | Marine Science                    | Geological Oceanography                       |
| Ph.D. | Marine Science                    | Physical Oceanography                         |
| Ph.D. | Mathematics                       | [major with no concentration]                 |
| Ph.D. | Mathematics                       | Applied and Computational Mathematics         |
| Ph.D. | Mechanical Engineering            |   |
| Ph.D. | Music Education                   |   |
| Ph.D. | Nuclear Engineering               |   |
| Ph.D. | Nursing Science                   | [major with no concentration]                 |
| Ph.D. | Nursing Science                   | Nursing                                       |
| Ph.D. | Nursing Science                   | B.S.N. to Ph.D.                               |
| Ph.D. | Pharmaceutical Sciences           | [major with no concentration]                 |
| Ph.D. | Pharmaceutical Sciences           | Medicinal Chemistry - Biomedical/Synthetic    |
| Ph.D. | Pharmaceutical Sciences           | Pharmacy Administration                       |
| Ph.D. | Pharmaceutical Sciences           | Pharmaceutics                                 |
| Ph.D. | Pharmaceutical Sciences           | Pharmacology                                  |
| Ph.D. | Philosophy                        |   |
| Ph.D. | Physical Education                | Motor Behavior                                |

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|----------------------|--|---|
| Ph.D.                | Physical Education   | Pedagogy  |
| Ph.D.                | Physics  |   |
| Ph.D.                | Political Science  |   |
| Ph.D.                | School Psychology  | [major with no concentration]                       |
| Ph.D.                | School Psychology  | Quantitative Methods in Psychology                  |
| Ph.D.                | Social Work  |   |
| Ph.D.                | Sociology  |   |
| Ph.D.                | Spanish  |   |
| Ph.D.                | Special Education  | [major with no concentration]                       |
| Ph.D.                | Special Education  | Special Education Leadership                        |
| Ph.D.                | Special Education  | Special Education Research & College Teaching       |
| Ph.D.                | Sport and Entertainment Management   |   |
| Ph.D.                | Statistics   |   |
| Ph.D.                | Teaching and Learning  |   |
| Ph.D.                | Pharmaceutical Sciences  |   |
| Pharm.D.             | Pharmacy   |   |
| PharmD-MHIT          | Pharmacy - Mass Communications   |   |
| PharmD-MPH           | General Public Health - Pharmacy   |   |
| PHD SPTE/PHD SLHM    | Sport and Entertainment Management/Sport, Leisure, and Hospitality Management with a focus on Sport Management |   |
| PhD/PhD              | Business Administration  |   |
| PhD/PhD              | Business Administration/Management   |   |
| PhD/PhD              | Management   |   |
| PhD-MD               | Biomedical Sciences - Medicine   |   |
| PhD-MD               | Epidemiology - Environmental Health Sciences   |   |
| PMCert (CGS)         | Counselor Education  | Career Development Facilitator                      |
| PMCert (CGS)         | Nursing Administration   |   |
| PMCert (CGS)         | Play Therapy   |   |
| PMCert (CGS)         | Qualitative Research   | [major with no concentration]                       |
| PMCertificate        | Advanced Practice Nursing  | Adult Gerontology Acute Care Nurs Practitioner      |
| PMCertificate        | Advanced Practice Nursing  | Family Nurse Practitioner                           |
| PMCertificate        | Advanced Practice Nursing  | Psychiatric/Mental Health Nurse Practitioner-Family |
| S.L.I.S.             | Library and Information Science  | School Library/Media Specialist                     |
| S.L.I.S.             | Library and Information Science (Teacher Ed)   | [major with no concentration]                       |
| UCert (Non-GE Ucert) | Music Performance (only concurrent w/ BM)  |   |



## Appendix B

**List of Existing Approved Off-Campus Sites and Addresses**

| <b>Name of Site</b>                    | <b>Physical Address (street, city, state, country) Do not include PO Boxes.</b> | <b>Date Approved by SACSCOC</b> | <b>Date Implemented by the institution</b> | <b>Educational programs offered (specific degrees, certificates, diplomas) with 50% or more credits hours offered at each site</b> | <b>Is the site currently active? (At any time during the past 5 years, have students been enrolled and courses offered? If not, indicate the date of most recent activity.)</b> |
|--|---|---------------------------------|--|--|---|
| Lancaster                              | 476 Hubbard Drive, Lancaster. SC 29720  | March 15, 2012                  |  | AA, AS   | Yes   |
| Beaufort                               | 801 Carteret Street, Beaufort SC 29720  | March 15, 2012                  |  | Master of Arts in Teaching in Elementary Education   | Yes   |
| Aiken                                  | Savannah River Site, Building 703 41 A, Aiken, SC 29808                         | March 15, 2012                  |  | Master of Environmental & Earth Resource Management  | Yes   |
| Greenville- University Center          | 225 S. Pleasantburg Drive, Greenville, SC 29607                                 | March 15, 2012                  |  | Master of Social Work  | Yes   |
| Charleston- Lowcountry Graduate Center | 5300 International Boulevard, #100, N. Charleston, SC 29418                     | March 15, 2012                  |  | Master of Public Administration  | Yes   |
| Charlotte                              | 200 South College Street, Suite 110, Charlotte, NC 28202                        | March 15, 2012                  |  | PMBA   | Yes   |
| Greenville                             | Greenville Hospital System, 701 Grove   | March 15, 2012                  |  | MD   | Yes   |

|  |   |                |            |  |  |
|--|---|----------------|------------|--|--|
|  | Road, Greenville,<br>SC 29605   |                |            |  |  |
| USC Laurens Site   | 507 North Harper<br>Street, Suite L,<br>Laurens, SC 29360             | June, 25, 2015 |            | AA, AS   | Yes  |
| McLeod Regional Medical<br>Center (Clinical Site)                | 555 East Cheves<br>Street, Florence, SC<br>29506                      | July 7, 2015   |            | MD   | Yes  |
| Carolinas Hospital System<br>(Clinical Site)                     | 805 Pamplico<br>Highway, Florence,<br>SC 29596                        | July 7, 2015   |            | MD   | Yes  |
| Instituto Tecnologic y de<br>Estudios Superiores de<br>Monterrey | Campus<br>Guadalajara<br>Colonia Nuevo<br>Mexico<br>Guadalajara 45140 | 2006           | 01/02/2007 | M.B.A., EIMBA (DMSB)   | Yes  |
| Kangnam University   | 104 Galwon Dong<br>Young San Gu<br>Seoul Korea                        | 1992           | 07/24/2000 | M.S.W (SOWK)   | Yes  |
| Medical Dental Education<br>Institute                            | 1318-8 SEO-CHO<br>GU Montessori<br>Building 3F Seoul<br>South Korea   | 2006           | 01/02/2007 | DrPh Health Services (ASPH),<br>PB Cert Drug and Addiction<br>(SOWK) | ASPH terminated<br>DrPH Health Services Spring 2018; Yes, Social<br>Work is active |
| Salkehatchie   | P.O. Box 617<br>Allendale SC 29810                                    | 1965           | 12/03/1991 | AA, AS   | Yes  |
| Sumter   | 200 Miller Road<br>Sumter SC 29150-<br>2498                           | 1973           | 12/03/1991 | AA, AS   | Yes  |
| Union  | 309 East Academy<br>Street Union, SC<br>29379                         | 1965           | 12/05/1991 | AA, AS   | Yes  |
| Moore School of Business<br>Greenville Classroom                 | 201 Riverplace,<br>Suite 300  | 11/08/2018     | 11/08/2018 | PMBA   | Yes  |

|  |  |            |            |             |     |
|--|--|------------|------------|-------------|-----|
|  | Greenville, SC<br>29601  |            |            |             |     |
| Moore School of Business<br>Charleston Classroom | 151 Market Street<br>Charleston, SC<br>29401                                 | 11/08/2018 | 11/08/2018 | PMBA        | Yes |
| BB&T Center                                      | 200 South College<br>Street, Suite 110<br>Charleston, NC<br>28202            | 11/08/2018 | 11/08/2018 | PMBA        | Yes |
| Indian Land Site                                 | 8063 River Road<br>Fort Mill, SC 29707                                       | 04/26/2019 | 04/26/2019 | AA, AS, ASN | Yes |
| Marine Corps Air Station<br>(MCAS)               | Building 596 Geiger<br>Boulevard MCAS<br>Beaufort, SC 29904                  | 04/12/2019 | 04/12/2019 | PMBA        | Yes |
| Marine Corps Recruit Depot<br>Parris Island      | Building 923 355<br>Chosin Reservoir<br>Road MCRD Parris<br>Island, SC 29905 | 04/12/2019 | 04/12/2019 | PMBA        | Yes |

## Appendix C



RECEIVED APR 25 2019

April 22, 2019

Dr. Joan T.A. Gabel  
Executive Vice President of  
Academic Affairs and Provost  
University of South Carolina - Columbia  
206 Osborne Administration Building  
Columbia, SC 29208

Dear Dr. Gabel:

Thank you for your letter of December 13, 2018, notifying the Commission of the addition of 28 off-campus instructional sites, effective spring 2019. The new sites are:

- Army Continuing Education Services Center, 4600 Strom Thurmond Boulevard, Fort Jackson, SC 29207
- Barnwell High School, 474 Jackson Street, Barnwell, SC 29812
- Blythewood High School, 0901 Wilson Boulevard, Blythewood, SC 29016
- Camden Military Academy, 520 Highway 1 North, Camden, SC 29020
- Central High School, 200 Zion Church Road, Pageland, SC 29728
- Cheraw High School, 649 Chesterfield Highway, Cheraw, SC 29520
- Chester Senior High School, 1330 J.A. Bypass, Chester, SC 29706
- Chesterfield High School, 401 N. Page Street, Chesterfield, SC 29709
- Clinton High School, 18132 Highway 72 E., Clinton, SC 29325
- Clover High School, 1625 State Highway 55 E., Clover, SC 29710
- Colleton County High School, 150 Cougar Nation Drive, Waterboro, SC 29488
- Gilbert High School, 840 Main Street, Gilbert, SC 29054
- Gray Collegiate Academy, 3833 Leaphart Road, West Columbia, SC 29169
- Great Falls High School, 411 Sunset Avenue, Great Falls, SC 29005
- Laurens Academy, 3515 SC-49, Laurens, SC 29360
- Laurens High School, 5058 U.S.-76, Laurens, SC 29360
- Lewisville High School, 3971 Lewisville High School Road, Richburg, SC 29729
- Lexington High School, 2463 Augusta Highway, Lexington, SC 29072
- Lexington Middle School, 702 N. Lake Drive, Lexington, SC 29072
- Mayo High School, 405 Chestnut Street, Darlington, SC 29532
- McBee High School, 264 E. Pine Avenue, McBee, SC 29101
- Oceanside Collegiate Academy, 580 Fison Road, Mt. Pleasant, SC 294466
- Pelion High School, 600 Lydia Drive, Pelion, SC 29123
- Richland Two Institute of Innovation, 763 Fashion Drive, Columbia, SC 29229
- River Bluff High School, 320 Corley Mill Road, Lexington, SC 29072
- Shaw AFB Education Center, 398 Shaw Drive, Shaw AFB, SC 29152
- White Knoll High School, 5643 Platt Springs Road, Lexington, SC 29073
- York Preparatory Academy, 1047 Golden Gate Court, Rock Hill, SC 29732



Page 2  
Dr. Gabel  
April 22, 2019

Your letter states that these sites will provide between 25-49 percent of the coursework leading to an Associate of Arts or Associate of Science degree. The courses will be delivered as part of a dual enrollment arrangement. Please be aware, when the institution begins to offer 50% or more of the credit for at least one program at an off-campus instructional site, a prospectus for approval of the site should be submitted prior to reaching the 50% threshold at the site. As a reminder, the 50% threshold requiring approval applies to any program offered by the institution; i.e., certificate, diploma, and degree programs. The due dates for submission of a prospectus are:

- January 1 for sites reaching the 50% threshold as of July 1 of the current year *or*
- July 1 for sites reaching the 50% threshold as of January 1 of the following year.

The required elements and submission dates for a prospectus may be found in Appendix B of the *Substantive Change for SACSCOC Accredited Institutions* policy available on our website, [www.sacscoc.org](http://www.sacscoc.org). Should you need assistance, please contact Dr. Linda Thomas-Glover at 404-679-4501, ext. 4558, or via email at [lthomas-glover@sacscoc.org](mailto:lthomas-glover@sacscoc.org).

**The Commission accepts notification of the 28 off-campus instructional sites referenced above.**

Sincerely,

A handwritten signature in black ink that reads "Kevin W. Sightler". The signature is fluid and cursive, with a long horizontal flourish extending to the right.

Kevin W. Sightler, Ph.D.  
Director of Substantive Change

KWS/SKO:efk

cc: Dr. Harris Pastides, President  
Mr. Donald D. Miles, Director of Institutional Effectiveness and Accreditation  
Dr. Linda Thomas-Glover

## Appendix D



# Faculty Roster Form

## Qualifications of Full-Time and Part-Time Faculty

**Name of Institution:** University of South Carolina

**Name of Site:** Fort Jackson Education Services Center

**Academic Term(s) Included:** Fall 2019, Spring 2020, Fall 2020 (Projected)

**Date Form Completed:** 11/21/2019

| 1<br>NAME<br>(Full-Time = F<br>Part Time = P) | 2<br>COURSES TAUGHT<br>Including Term, Course Number & Title,<br>Credit Hours (D, UN, UT, G)  | 3<br>ACADEMIC DEGREES & COURSEWORK<br>Relevant to Courses Taught, Including<br>Institution & Major List specific graduate<br>coursework, if needed  | 4<br>OTHER QUALIFICATIONS & COMMENTS<br>Related to Courses Taught |
|---|---|---|---|
| ABDALLA, JOHN A. (P)                          | <p><b>Fall 2019</b><br/>HIST 112, United States History since 1865, 3 (UT)</p> <p><b>Spring 2020</b><br/>HIST 112, United States History since 1865, 3 (UT)</p> <p><b>Fall 2020 (Projected)</b><br/>HIST 112, United States History since 1865, 3 (UT)</p> <p><b>Spring 2021 (Projected)</b><br/>HIST 112, United States History since 1865, 3 (UT)</p> | <p>Master's (Academic):<br/><a href="#">History (MA)</a><br/><a href="#">Memphis State University, 1991</a></p>   |   |
| ABERCROMBIE, WESLEY C (P)                     | <p><b>Fall 2020 (Projected)</b><br/>CRJU 101, The American Criminal Justice System, 3 (UT)</p> <p><b>Spring 2021 (Projected)</b><br/>CRJU 101, The American Criminal Justice System, 3 (UT)</p>   | <p>Doctorate (Academic):<br/><a href="#">Sociology (PhD)</a><br/><a href="#">University of South Carolina Columbia, 2001</a></p> <p>Master's (Professional/Integrative):<br/><a href="#">Criminal Justice (MCJ)</a><br/><a href="#">University of South Carolina Columbia, 1991</a></p> |   |

|                              |  |  |  |
|------------------------------|--|--|--|
| AMES, ALEXANDER V (F)        | <p><b>Fall 2020 (Projected)</b><br/>ENGL 101, Critical Reading and Composition, 3 (UT)</p> <p><b>Spring 2021 (Projected)</b><br/>ENGL 102, Rhetoric and Composition, 3 (UT)</p>  | <p>Doctorate (Academic):<br/><a href="#">English (PhD)</a><br/><a href="#">Saint Louis University, 2007</a></p> <p>Master's (Academic):<br/><a href="#">English (MA)</a><br/><a href="#">University of Alabama, 2000</a></p> |  |
| BRASINGTON, GERALD ALLEN (P) | <p><b>Fall 2019</b><br/>BIOL 243, Human Anatomy and Physiology I, 3 (UT)<br/>BIOL 243L, Human Anatomy and Physiology Laboratory, 1 (UT)</p> <p><b>Spring 2020</b><br/>BIOL 243, Human Anatomy and Physiology I, 3 (UT)<br/>BIOL 243L, Human Anatomy and Physiology Laboratory, 1 (UT)<br/>BIOL 244, Human Anatomy and Physiology II, 3 (UT)<br/>BIOL 244L, Human Anatomy and Physiology Laboratory, 1 (UT)</p> <p><b>Fall 2020 (Projected)</b><br/>BIOL 243, Human Anatomy and Physiology I, 3 (UT)<br/>BIOL 243L, Human Anatomy and Physiology Laboratory, 1 (UT)<br/>BIOL 244, Human Anatomy and Physiology II, 3 (UT)<br/>BIOL 244L, Human Anatomy and Physiology Laboratory, 1 (UT)</p> <p><b>Spring 2021 (Projected)</b><br/>BIOL 243, Human Anatomy and Physiology I, 3 (UT)<br/>BIOL 243L, Human Anatomy and Physiology Laboratory, 1 (UT)<br/>BIOL 244, Human Anatomy and Physiology II, 3 (UT)<br/>BIOL 244L, Human Anatomy and Physiology Laboratory, 1 (UT)</p> | <p>Doctorate (Professional):<br/><a href="#">Medicine (MD)</a><br/><a href="#">Saint James School of Medicine , 2010</a></p>   |  |

|                        |  |  |  |
|------------------------|--|--|--|
| ELLIOTT, JULIA E. (F)  | <p><b>Fall 2020 (Projected)</b><br/> WGST 112, Intro to Women's and Gender Studies, 3 (UT)</p> <p><b>Spring 2021 (Projected)</b><br/> ENGL 285, Special Topics in American Literature, 3 (UT)</p>  | Doctorate (Academic):<br>English (PhD)<br>University of Georgia , 2001   | <b>Alternative Credentials:</b> <a href="#">WGST 112</a> |
| HJELM, MARY L. (F)     | <p><b>Fall 2019</b><br/> ENGL 284, Drama, 3 (UT)</p> <p><b>Fall 2020 (Projected)</b><br/> ENGL 284, Drama, 3 (UT)</p>  | Doctorate (Academic):<br>English (PhD)<br>Washington State University, 1996  |  |
| MCKAY, JAMES ORREN (F) | <p><b>Fall 2019</b><br/> CSCE 101, Introduction to Computer Concepts, 3 (UT)<br/> CSCE 102, General Applications Programming, 3 (UT)</p> <p><b>Fall 2020 (Projected)</b><br/> CSCE 101, Introduction to Computer Concepts, 3 (UT)<br/> CSCE 102, General Applications Programming, 3 (UT)</p> <p><b>Spring 2021 (Projected)</b><br/> CSCE 101, Introduction to Computer Concepts, 3 (UT)<br/> CSCE 102, General Applications Programming, 3 (UT)</p> | Master's (Professional/Integrative):<br><a href="#">Computer Science and Engineering (ME)</a><br>University of South Carolina Columbia, 2004 |  |

|  |   |   |  |
|--|---|---|--|
| <p>RASHOTTE, MATTHEW<br/>ALEXANDER (F)</p> | <p><b>Fall 2020 (Projected)</b><br/>PSYC 101, Introduction to Psychology, 3 (UT)<br/>PSYC 350, Industrial Psychology, 3 (UT)</p> <p><b>Spring 2021 (Projected)</b><br/>PSYC 101, Introduction to Psychology, 3 (UT)<br/>PSYC 350, Industrial Psychology, 3 (UT)</p> | <p>Doctorate (Academic):<br/><a href="#">Experimental Psychology (PhD)</a><br/><a href="#">University of South Carolina Columbia, 2007</a></p> <p>Master's (Academic):<br/><a href="#">Experimental Psychology (MA)</a><br/><a href="#">University of South Carolina Columbia, 1999</a></p> |  |
| <p>SAUCIER, PATRICK J. (F)</p>             | <p><b>Fall 2020 (Projected)</b><br/>SOCY 101, Introductory Sociology, 3 (UT)</p> <p><b>Spring 2021 (Projected)</b><br/>SOCY 101, Introductory Sociology, 3 (UT)</p>   | <p>Master's (Academic):<br/><a href="#">Sociology (MA)</a><br/><a href="#">Georgia Southern University, 1996</a></p>  |  |
| <p>Shackelford, Sharon M (P)</p>           | <p><b>Fall 2020 (Projected)</b><br/>MATH 111, Basic College Mathematics, 3 (UT)</p> <p><b>Spring 2021 (Projected)</b><br/>MATH 111, Basic College Mathematics, 3 (UT)</p>   | <p>Master's (Academic):<br/><a href="#">Mathematics (MS)</a><br/><a href="#">University of South Carolina Columbia, 1976</a></p>  |  |

|                            |   |   |  |
|----------------------------|---|---|--|
| VITTES, MARK E (F)         | <p><b>Fall 2019</b><br/>POLI 201, American National Government, 3 (UT)</p> <p><b>Spring 2020</b><br/>POLI 201, American National Government, 3 (UT)</p> <p><b>Fall 2020 (Projected)</b><br/>POLI 201, American National Government, 3 (UT)</p> <p><b>Spring 2021 (Projected)</b><br/>POLI 201, American National Government, 3 (UT)</p>             | <p>Doctorate (Academic):<br/><a href="#">Political Science (PhD)</a><br/><a href="#">University of Massachusetts Amherst, 1983</a></p>  |  |
| WARREN, TAMERIA MARIE (P)  | <p><b>Fall 2019</b><br/>ENVR 101, Introduction to the Environment, 3 (UT)</p> <p><b>Spring 2020</b><br/>ENVR 101, Introduction to the Environment, 3 (UT)</p> <p><b>Fall 2020 (Projected)</b><br/>ENVR 101, Introduction to the Environment, 3 (UT)</p> <p><b>Spring 2021 (Projected)</b><br/>ENVR 101, Introduction to the Environment, 3 (UT)</p> | <p>Doctorate (Academic):<br/><a href="#">Education/Sustainability Education (PhD)</a><br/><a href="#">Prescott College, 2016</a></p>  |  |
| TBD: ADJUNT INSTURCTOR (P) | <p><b>Spring 2020</b><br/>SPCH 140, Public Communication, 3 (UT)</p> <p><b>Spring 2021 (Projected)</b><br/>SPCH 140, Public Communication, 3 (UT)</p>   | <p>Required qualifications for instructor:</p> <p>At least a Master's degree in the teaching discipline (Communication)</p> <p>OR</p> <p>A Master's degree in any discipline + 18 graduate hours in the teaching discipline (Communication)</p> |  |

## Appendix E

Appendix E: Financial Support

| USC Palmetto College – Fort Jackson Program |                  |                  |                  |                  |
|---|------------------|------------------|------------------|------------------|
| Pro Forma Financial Statement               |                  |                  |                  |                  |
|   |                  | FY19             | FY20             | FY21             |
| <b>Revenue</b>                              |                  |                  |                  |                  |
| <b>Tuition<sup>1</sup></b>                  |                  |                  |                  |                  |
| Part-time Resident Students                 |                  |                  |                  |                  |
| Traditional (Military Rate)                 |                  | 18,000           | 23,000           | 30,000           |
| Traditional (Non-Military Rate)             |                  | 1,450,000        | 1,500,000        | 1,500,000        |
| Fees  |                  | 62,500           | 65,000           | 67,000           |
| <b>Total Revenue</b>                        |                  | <b>1,530,500</b> | <b>1,588,000</b> | <b>1,597,000</b> |
| <b>Expenses</b>                             |                  |                  |                  |                  |
| <b>Personnel &amp; Fringes</b>              |                  |                  |                  |                  |
| Salaries                                    | Site Coordinator | 46,005           | 46,005           | 46,005           |
|   | Adjunct Faculty  | 850,000          | 850,000          | 850,000          |
| Fringes (35%)                               |                  | 315,000          | 315,000          | 315,000          |
| <b>Total Personnel &amp; Fringes</b>        |                  | <b>1,211,005</b> | <b>1,211,005</b> | <b>1,211,005</b> |
| <b>Other Expenses</b>                       |                  |                  |                  |                  |
| Printing                                    |                  | 1,000            | 1,000            | 1,000            |
| Advertising                                 |                  | 250              | 250              | 250              |
| Supplies                                    |                  | 1,500            | 1,500            | 1,500            |
| Equipment                                   |                  |                  |                  |                  |
| Contractual Services                        |                  | 1,000            | 1,000            | 1,000            |
| <b>Total Other Expenses</b>                 |                  | <b>3,750</b>     | <b>3,750</b>     | <b>3,705</b>     |
| <b>Net Operating Income</b>                 |                  | <b>315,745</b>   | <b>315,745</b>   | <b>315,745</b>   |

| Revenue from Tuition, by credit hour (per semester) |                |                |                |                |                |                |
|---|----------------|----------------|----------------|----------------|----------------|----------------|
|   | FY19           |                | FY20           |                | FY21           |                |
| Enrollments   | Fall           | Spring         | Fall           | Spring         | Fall           | Spring         |
| Traditional Military Students                       |                |                |                |                |                |                |
| Rate/Credit Hour                                    | 250            | 250            | 250            | 250            | 250            | 250            |
| Credit Hours  | 36             | 36             | 46             | 46             | 60             | 60             |
| Traditional Military Revenue                        | 9,000          | 9,000          | 11,500         | 11,500         | 15,000         | 15,000         |
|   |                |                |                |                |                |                |
| Non-Military Students                               |                |                |                |                |                |                |
| Rate/Credit Hour                                    | 509            | 509            | 512            | 512            | 512            | 512            |
| Credit Hours  | 1,424          | 1,424          | 1,465          | 1,465          | 1,465          | 1,465          |
| Non-Military Revenue                                | 725,000        | 725,000        | 750,000        | 750,000        | 750,000        | 750,000        |
|   |                |                |                |                |                |                |
| Total Tuition Revenue                               | 734,000        | 734,000        | 761,500        | 761,500        | 765,000        | 765,000        |
| Technology Fees                                     | 31,250         | 31,250         | 32,500         | 32,500         | 33,500         | 33,500         |
| <b>Total Revenue</b>                                | <b>765,250</b> | <b>765,250</b> | <b>794,000</b> | <b>794,000</b> | <b>798,500</b> | <b>798,500</b> |

| Combined Total Semester Revenue (per Academic Year) |                  |                  |                  |
|---|------------------|------------------|------------------|
| Semester  | FY19             | FY20             | FY21             |
| Fall  | 765,250          | 794,000          | 798,500          |
| Spring  | 765,250          | 794,000          | 798,500          |
| <b>Total Revenue</b>                                | <b>1,530,500</b> | <b>1,588,000</b> | <b>1,597,000</b> |