

**University of South Carolina - Columbia  
Department of Athletics**

*Independent Accountant's Report On  
Applying Agreed-Upon Procedures*

*For the year ended June 30, 2021*

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**University of South Carolina - Columbia**  
**Department of Athletics**  
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## Independent Accountant's Report on Applying Agreed-Upon Procedures

The Audit, Compliance and Risk Committee  
University of South Carolina - Columbia  
Columbia, South Carolina

We have performed the procedures described below, which were agreed to by the Audit, Compliance and Risk Committee and management of the University of South Carolina - Columbia (the University), Department of Athletics (the Department), solely to assist the Department's management in its evaluation of compliance with National Collegiate Athletic Association (NCAA) Bylaw 3.2.4.17 for the year ended June 30, 2021. The Department's management is responsible for the accompanying Statement of Revenues, Expenses and Transfers and for the Department's compliance with the NCAA's requirements. The sufficiency of the procedures is solely the responsibility of the parties specified in the report. Consequently, we make no representation regarding the sufficiency of the procedures described below either for the purpose for which this report has been requested or for any other purpose.

Per your instructions, this report includes only those exceptions exceeding \$100,000 unless otherwise specified below. The procedures and associated findings are as follows:

### **AGREED-UPON PROCEDURE #1**

We obtained from the Department's management the Statement of Revenues, Expenses and Transfers (the Statement).

#### ***Findings:***

We found no exceptions as a result of these procedures.

### **AGREED-UPON PROCEDURE #2**

We compared and agreed each revenue category reported in the Statement for the year ended June 30, 2021 to supporting schedules provided by the Department. If a specific reporting category was less than 4.0% of the total revenues, no procedures were required for the specific category.

#### ***Findings:***

We found no exceptions as a result of these procedures.

### **AGREED-UPON PROCEDURE #3**

We compared each major revenue category over 10% of total revenues to the prior period amounts (fiscal year 2020) and budget estimates. We inquired of management to obtain explanations for variances greater than 10%.

**Findings:**

Per management, budgets are not prepared on a basis consistent with NCAA definitions for the revenue reporting categories. As such, we did not compare each major revenue reporting category to budget estimates. Explanations for variances greater than 10% from the prior year are as follows:

**Contributions** - Decreased by approximately \$11,600,000, or 46%. Per management, the decrease is attributable to a decrease of approximately \$6,600,000 in seat donations and premiums for football, basketball and baseball season tickets after capacity was restricted in response to the COVID-19 pandemic. Additionally, there was a decrease of approximately \$2,900,000 in gifts received through the Gamecock Club, which was mostly due to the COVID-19 pandemic. Gifts related to Department capital projects also decreased approximately \$2,000,000 due to a temporary pause on new capital projects.

**Direct institutional support** - Increased approximately \$27,700,000, or 735%. Per management, the increase is due to a \$27,000,000 transfer received from the University as financial assistance to help offset the financial impact of the COVID-19 pandemic.

**Transfers to University** - Increased approximately \$8,600,000, or 121%. Per management, the increase is due to an approximate \$15,000,000 transfer to the University for future capital projects offset by a decrease in transfers of approximately \$2,700,000 and \$3,200,000 for current capital projects and debt service funding requirements, respectively.

**Conference distributions** - Increased approximately \$27,400,000, or 238%. Per management, the increase is due to a one-time supplemental distribution of approximately \$23,300,000 from the Southeastern Conference to assist with the financial impact of the COVID-19 pandemic. Additionally, the Southeastern Conference distributed \$4,000,000 to the Department related to a signing bonus from a new ESPN television rights contract.

**AGREED-UPON PROCEDURE #4**

We compared tickets sold, complimentary tickets provided, and unsold tickets for football and men’s basketball per the Department’s ticketing system’s Event Audit Reports for the year ended June 30, 2021 to the related revenue reported by the Department in the Statement and recalculated.

**Findings:**

We found no exceptions as a result of these procedures.

**AGREED-UPON PROCEDURE #5**

We planned to obtain the Department’s calculation of student athletic fees and perform the following procedures:

- a. Recalculate student athletic fees by multiplying total student enrollment by athletic fee per student.
- b. Compare student enrollment used in the calculation to the University’s official enrollment data obtained from the Institutional Assessment and Compliance (IAC) for the Fall 2020 and Spring 2021 semesters.
- c. Compare the total of the University’s calculation for student athletic fees to the Statement.
- d. Obtain documentation of the University’s methodology for allocating student fees to the Department and compare allocation to supporting documents such as seat manifests, ticket sales reports and student fee totals.

***Findings:***

Per management, student activity/ticket fees are reported in admissions/ticket sales revenues on the Statement and were less than 4% of total revenues; therefore, no procedures were required for this specific category.

**AGREED-UPON PROCEDURE #6**

We planned to obtain a schedule of the direct state or other governmental support recorded by the Department during the year ended June 30, 2021 and compare to State appropriations, institutional authorizations and/or other corroborative supporting documentation and recalculate totals.

***Findings:***

Per management, the Department received no direct state or other governmental support during the year ended June 30, 2021.

**AGREED-UPON PROCEDURE #7**

We compared the direct institutional support recorded by the Department during the year ended June 30, 2021 with institutional supporting budget transfers documentation and/or other corroborative supporting documentation and recalculate totals.

***Findings:***

We found no exceptions as a result of these procedures.

**AGREED-UPON PROCEDURE #8**

We compared the transfers back to the University with permanent transfers back to the University from the Department and recalculated totals.

***Findings:***

We found no exceptions as a result of these procedures.

**AGREED-UPON PROCEDURE #9**

We planned to obtain a schedule of the Department's indirect institutional support for the year ended June 30, 2021, as prepared by the University's Facilities Department, and compare the total of the schedule to the corresponding amount on the Statement and recalculate totals.

***Findings:***

Per management, the Department received no indirect facilities support during the year ended June 30, 2021.

**AGREED-UPON PROCEDURE #10**

We planned to select two settlement statements (one football and one basketball) for away games from a schedule provided by the Department. For each of these settlement statements, we planned to compare the settlement revenue on the schedule to amounts specified in contracts provided by the Department.

***Findings:***

Per management, guarantees revenue was less than 4% of total revenues; therefore, no procedures were required for this specific category.

**AGREED-UPON PROCEDURE #11**

We obtained a schedule of contributions for the year ended June 30, 2021 and identified any contributions in excess of 10% of total contributions. For contributions in excess of 10% of total contributions, we compared the amounts to supporting documentation and recalculated totals.

***Findings:***

We found no exceptions as a result of these procedures.

**AGREED-UPON PROCEDURE #12**

We planned to obtain from the Department a schedule of in-kind gifts recorded by the Department for the year ended June 30, 2021 and recalculate totals and compare amounts in the schedule to amounts reported in the Statement.

***Findings:***

Per management, in-kind gifts were less than 4% of total revenues; therefore, no procedures were required for this specific category.

**AGREED-UPON PROCEDURE #13**

We planned to obtain from the Department a report detailing all compensation and benefits provided by a third party recorded by the Department for the year ended June 30, 2021. We then planned to haphazardly select three coaches from the report and, for each coach selected, compare the compensation and benefits provided by a third party on the schedule provided by the Department to amounts specified in the related contracts. We planned to foot and cross-foot the schedule of compensation and benefits provided by a third party and agree the total to the Statement.

***Findings:***

Per management, compensation and benefits provided by a third party was less than 4% of total revenues; therefore, no procedures were required for this specific category.

**AGREED-UPON PROCEDURE #14**

We obtained a detail of broadcast, television, radio and internet rights revenue for the year ended June 30, 2021, compared the detail to amounts reported in the Statement and recalculated totals. We then judgmentally selected two contracts from the detail. For each contract selected, we compared the amounts reflected in the contracts provided to the corresponding revenue amounts in the Statement.

***Findings:***

We found no exceptions as a result of these procedures.

**AGREED-UPON PROCEDURE #15**

We planned to obtain the revenue distribution agreements from the NCAA and compare to the corresponding revenue amounts in the Statement.

***Findings:***

Per management, NCAA revenue was less than 4% of total revenues; therefore, no procedures were required for this specific category.

**AGREED-UPON PROCEDURE #16**

We obtained the revenue distribution agreements from the Southeastern Conference and compared to the corresponding revenue amounts in the Statement.

***Findings:***

We found no exceptions as a result of these procedures.

**AGREED-UPON PROCEDURE #17**

We planned to obtain a schedule of program, concession, novelty sales and parking revenue recorded by the Department for the year ended June 30, 2021 and compare the total of the schedule to the corresponding revenue amounts in the Statement and recalculate totals.

***Findings:***

Per management, program, concession, novelty sales and parking revenue was less than 4% of total revenues; therefore, no procedures were required for this specific category.

**AGREED-UPON PROCEDURE #18**

We obtained a detail of contracts for royalties, licensing, advertisements, and sponsorships for the year ended June 30, 2021, compared the detail to amounts reported in the Statement and recalculated totals. We then judgmentally selected two contracts from the detail. For each contract selected, we compared the amounts reflected in the contracts to the corresponding revenue amounts in the Statement.

***Findings:***

We found no exceptions as a result of these procedures.

**AGREED-UPON PROCEDURE #19**

We planned to obtain sports camp contract(s) between the Department and the person(s) conducting Department sport camps or clinics during the year ended June 30, 2021 and inquire of management the Department's methodology of recording revenues from sport camps.

**Findings:**

Per management, there were no sports camp revenues during the year ended June 30, 2021.

**AGREED-UPON PROCEDURE #20**

For the sports camp contract(s) identified in procedure #19, we planned to obtain a schedule of sports camp participants and haphazardly select a sample of three individual camp participant cash receipts from the schedule of sports camp participants and agree each selection to the Department's general ledger and/or the Statement and recalculate totals.

**Findings:**

Per management, there were no sports camp revenues during the year ended June 30, 2021.

**AGREED-UPON PROCEDURE #21**

We planned to obtain agreements related to the Department's revenues from post-season bowl participation and compare the amounts reported in the agreements to the corresponding revenue amounts in the Statement.

**Findings:**

Per management, there were no bowl revenues during the year ended June 30, 2021.

**AGREED-UPON PROCEDURE #22**

We compared and agreed each expense category reported in the Statement for the year ended June 30, 2021 to supporting schedules provided by the Department. If a specific reporting category was less than 4.0% of the total expenses, no procedures were required for the specific category.

**Findings:**

We found no exceptions as a result of these procedures.

**AGREED-UPON PROCEDURE #23**

We compared each major expense category over 10% of total expenses to the prior period amounts (fiscal year 2020) and budget estimates. We inquired of management to obtain explanations for variances greater than 10%.

**Findings:**

Per management, budgets are not prepared on a basis consistent with NCAA definitions for expense reporting categories. As such, we did not compare each major expense reporting category to budget estimates. Explanations for variances greater than 10% from the prior year are as follows:

***Coaching salaries, benefits, and bonuses paid by the Department and related entities*** - Increased approximately \$4,900,000, or 30%. Per management, the increase is the result of a change in the allocation of salaries paid by the Department and salaries paid by third parties. During the COVID-10 pandemic, the Department reached an agreement with a key third party and it was determined that the Department would



begin paying certain coaching salaries instead of the third party effective September 1, 2020. This caused an increase for this line item, however, it also caused an approximate \$5,700,000 decrease for *Coaching salaries, benefits, and bonuses paid by a third party*.

**Severance payments** - Increased approximately \$14,600,000, or 2,315%. Per management, the increase is due to the termination of the football head coach. This also resulted in the termination of many assistant coaches and supporting staff. The severance payments totaled approximately \$15,200,000, which included approximately \$13,200,000 to the football head coach.

**Athletic facilities, debt service, leases and rentals** - Decreased approximately \$1,700,000, or 11%. Per management, this decrease is due to the retirement of bonds in the prior year. The retirement of these bonds resulted in approximately \$2,000,000 in principal and interest payments in the prior year.

#### **AGREED-UPON PROCEDURE #24**

We planned to haphazardly select two settlement reports for guarantees for visiting teams from a schedule provided by the Department. For each of these guarantees, we planned to compare the guarantees expense on the schedule to the amounts specified in game contracts.

#### ***Findings:***

Per management, guarantees expense was less than 4% of total expenses; therefore, no procedures were required for this specific category.

#### **AGREED-UPON PROCEDURE #25**

We planned to obtain a copy of the Department's team recruiting expense policies and compare it to related policies documented in the NCAA Division I Manual. In addition, we planned to obtain a general ledger detail of recruiting expenses for the year ended June 30, 2021 and compare it to the amount reported in the Statement and recalculate totals.

#### ***Findings:***

Per management, recruiting expense was less than 4% of total expenses; therefore, no procedures were required for this specific category.

#### **AGREED-UPON PROCEDURE #26**

We planned to obtain a copy of the Department's team travel expense policies and compare it to related policies documented in the NCAA Division I Manual. In addition, we planned to obtain a general ledger detail of travel expenses for the year ended June 30, 2021 and compare it to the amount reported in the Statement and recalculate totals.

#### ***Findings:***

Per management, team travel expense was less than 4% of total expenses; therefore, no procedures were required for this specific category.

**AGREED-UPON PROCEDURE #27**

We obtained a schedule of athletic facilities debt service, leases and rentals recorded by the Department for the year ended June 30, 2021. From the schedule provided, we selected the two highest facility payments and haphazardly selected one additional facility payment and compared amounts reported in the schedule to supporting debt/rental agreements. In addition, we compared amounts on the schedule to the Department's general ledger and recalculated totals.

***Findings:***

We found no exceptions as a result of these procedures.

**AGREED-UPON PROCEDURE #28**

We obtained from management a repayment schedule of all outstanding intercollegiate athletics debt during the year ended June 30, 2021 and recalculated annual maturities, consisting of principal and interest, provided in the schedule. We compared the total maturities and total outstanding athletic related debt to supporting documentation and the Department's general ledger.

***Findings:***

We found no exceptions as a result of these procedures.

**AGREED-UPON PROCEDURE #29**

We compared the total outstanding University related debt to supporting documentation and the University's audited financial statements, if available, or the University's general ledger.

***Findings:***

We found no exceptions as a result of these procedures.

**AGREED-UPON PROCEDURE #30**

We obtained a schedule of all athletics dedicated endowments maintained by the Department, the University and affiliated Organizations for the year ended June 30, 2021 and compared the total fair market value of the athletics dedicated endowments to supporting documentation, the Department's general ledger, and audited financial statements, if available.

***Findings:***

We found no exceptions as a result of these procedures.

**AGREED-UPON PROCEDURE #31**

We obtained from management a schedule of all University endowments for the year ended June 30, 2021. We then compared the total fair market value of the University's endowments to supporting documentation, the University's general ledger, or audited financial statements, if available.

**Findings:**

We found no exceptions as a result of these procedures.

**AGREED-UPON PROCEDURE #32**

We obtained from management a schedule of athletics related capital expenditures made by the Department, the University and affiliated organizations for the year ended June 30, 2021. From the schedule we selected a sample of three transactions and compared the amounts reported in the schedule to supporting documentation. In addition, we compared amounts on the schedule to the Department's general ledger and recalculated totals.

**Findings:**

We found no exceptions as a result of these procedures.

**For procedures 33-48, all exceptions will be reported regardless of dollar amount.**

**AGREED-UPON PROCEDURE #33**

We randomly selected a sample of five receipts for the year ended June 30, 2021 from a detail of cash receipts provided by the Department. For each receipt selected, we performed the following procedures:

- a. Compared the receipt to the daily deposit transmittal,
- b. Compared the daily cash receipts report to the validated deposit slip, and
- c. Compared the receipt to posting in the general ledger.

**Findings:**

We found no exceptions as a result of these procedures.

**AGREED-UPON PROCEDURE #34**

We planned to obtain for the year ended June 30, 2021 a detail of Department endowments and a detail of endowment expenses. From the detail of Department endowments, we planned to haphazardly select two endowments and perform the following procedures:

- a. Haphazardly select three transactions from the detail of endowment expenses and obtain the related invoice.
- b. Compare the description of goods or services reflected in the invoices obtained in procedure "a" to stipulations noted in the selected endowment's agreement.

**Findings:**

Per management, endowment and investment income was less than 4% of total revenues; therefore, no procedures were required for this specific category.

### **AGREED-UPON PROCEDURE #35**

We planned to obtain the general ledger details for the following expense categories:

- a. Equipment, uniforms and supplies,
- b. Game expenses,
- c. Fundraising, marketing and promotion,
- d. Sports camp expenses,
- e. Spirit groups,
- f. Direct overhead and administrative expenses,
- g. Medical expenses and insurance,
- h. Memberships and dues,
- i. Student athlete meals (non-travel),
- j. Bowl expenses,
- k. Other operating expenses
- l. Conference realignment expenses, and
- m. Transfers to University

For each category that is greater than 4% of total expenses, we compared the general ledger detail to the total expenses reported and haphazardly selected a sample of two transactions. For each transaction selected, we compared the amount reported in the general ledger to a supporting invoice.

#### ***Findings:***

Per management, equipment, uniforms and supplies, fundraising, marketing and promotion, sports camp expenses, spirit groups, medical expenses and insurance, memberships and dues, student athlete meals (non-travel), and other operating expenses were each less than 4% of total expenses; therefore, no procedures were required for these specific categories. Management also stated there were no bowl or conference realignment expenses or transfers to the University. The remaining expense categories noted above in this procedure were tested and we had no exceptions as a result of these procedures.

### **AGREED-UPON PROCEDURE #36**

We obtained a squad/eligibility list for each sponsored sport and randomly selected a sample of 40 student athletes (10% of total student athletes who received financial aid during the year ended June 30, 2021 or a maximum of 40). For each student athlete selected, we performed the following procedures:

- a. Obtained the individual student account detail from the Banner software system (the University's student information system) and compared total aid to the University's NCAA Compliance Assistance Software (CA).
- b. Compared the student's information per Banner to the information reported in CA using the following criteria:
  - The equivalency value for each student-athlete in all sports, including head-count sports, were converted to a full-time equivalency value. The full-time equivalency value was calculated using the athletic grant amount reported on the Calculation of Revenue Distribution Equivalencies Report (CRDE) from CA as the numerator and the full grant amount which was the total cost for tuition, fees, course-related books, room and board for an academic year as the denominator. If using the CA, that equivalency value was calculated on the CRDE report labeled "Revenue Distribution Equivalent Award".

- Grants-in-aid was calculated by using the revenue distribution equivalencies by sport and in aggregate. (Athletic grant amount divided by the full grant amount).
- Other expenses related to attendance (also known as gap money or cost of attendance) were not included in grants-in-aid revenue distribution equivalencies. Only tuition, fees, room, board and course-related books were countable for grants-in-aid revenue distribution per Bylaw 20.02.07.
- Full grant amounts were entered as a full year of tuition, not a semester or quarter.
- Student-athletes were only counted once and did not receive a revenue distribution equivalency greater than 1.00.
- Athletic grants were valid for revenue distribution purposes only in sports in which the NCAA conducts championship competitions, emerging sports for women and football were included in the calculations.
- Grants-in-aid was valid for revenue distribution purposes in NCAA sports that did not meet the minimum contests and participants' requirements of Bylaw 20.9.6.3.
- Grants awarded to student-athletes listed on the CRDE as "Exhausted Eligibility (fifth -year)" or "Medical" received credit in the grants-in-aid component.
- The athletics aid equivalency did not exceed maximum equivalency limits set by Bylaw 15.5.3.1.
- If a sport was discontinued and the grant(s) were still being honored by the University, the grant(s) were included in student-athlete aid for revenue distribution purposes.
- All equivalency calculations were rounded to two decimal places.
- If a student selected received a Pell Grant, the value of the grant was not included in the calculation of equivalencies or the total dollar amount of student athletic aid expense for the University.
- If a student selected received a Pell Grant, the student's grant was included in the total number and total value of Pell Grants reported for Revenue Distribution purposes in the NCAA Membership Financial Reporting System.

**Findings:**

We found no exceptions as a result of procedure “b”. The results of performing procedure “a” are as follows:

<b>Student Athlete</b>	<b>Student Account Detail</b>	<b>Per NCAA Software*</b>	<b>Difference</b>
Student Athlete 1	\$ 27,000	\$ 27,000	\$ -
Student Athlete 2	26,720	26,000	720
Student Athlete 3	33,000	33,000	-
Student Athlete 4	11,000	11,000	-
Student Athlete 5	55,865	54,935	930
Student Athlete 6	34,405	33,695	710
Student Athlete 7	56,185	54,935	1,250 <sup>1</sup>
Student Athlete 8	58,065	54,935	3,130 <sup>1</sup>
Student Athlete 9	34,625	33,695	930
Student Athlete 10	55,145	54,935	210
Student Athlete 11	52,714	51,884	830
Student Athlete 12	55,615	54,935	680
Student Athlete 13	19,200	19,200	-
Student Athlete 14	53,436	51,884	1,552 <sup>1</sup>
Student Athlete 15	32,474	31,874	600
Student Athlete 16	28,313	25,691	2,622 <sup>1</sup>

<b>Student Athlete</b>	<b>Student Account Detail</b>	<b>Per NCAA Software*</b>	<b>Difference</b>
Student Athlete 17	27,540	27,540	-
Student Athlete 18	16,300	16,300	-
Student Athlete 19	13,000	13,000	-
Student Athlete 20	800	800	-
Student Athlete 21	17,898	16,988	910
Student Athlete 22	56,103	54,935	1,168 <sup>1</sup>
Student Athlete 23	53,424	50,697	2,727 <sup>1</sup>
Student Athlete 24	33,452	33,032	420
Student Athlete 25	35,832	35,642	190
Student Athlete 26	41,588	41,228	360
Student Athlete 27	5,000	5,000	-
Student Athlete 28	20,500	20,500	-
Student Athlete 29	56,135	54,935	1,200 <sup>1</sup>
Student Athlete 30	26,060	25,355	705
Student Athlete 31	35,283	34,733	550
Student Athlete 32	22,040	22,040	-
Student Athlete 33	15,388	13,488	1,900 <sup>1</sup>
Student Athlete 34	14,161	12,434	1,727 <sup>1</sup>
Student Athlete 35	14,498	13,488	1,010 <sup>1</sup>
Student Athlete 36	14,688	13,288	1,400 <sup>1</sup>
Student Athlete 37	53,004	51,884	1,120 <sup>1</sup>
Student Athlete 38	55,895	54,935	960
Student Athlete 39	51,127	48,657	2,470 <sup>1</sup>
Student Athlete 40	35,167	33,695	1,472 <sup>1</sup>

\*Per NCAA Bylaw 15, an institution with several official on-campus housing rates listed in its catalog may use the average of the room cost for all students living on campus or the actual cost. In addition, the NCAA requires the institution to use an \$800 figure for its books equivalency computation even though the institution may pay less than, equal to or greater than \$800 for each student-athlete's actual books cost. The amounts listed in the student's account detail are based on the official book number used by the University of South Carolina Office of Student Financial Aid and Scholarships.

Differences greater than \$1,000 were further explained by management. Management's explanations are as follows:

<sup>1</sup> Per management, this student had additional course fees for the fall and/or spring semesters that were recorded on the student's account detail and not in the NCAA software. The remainder of the difference is related to the set fee for books noted above.

**AGREED-UPON PROCEDURE #37**

We recalculated the totals on the squad/eligibility lists obtained in procedure #36 for each sport and overall.

***Findings:***

We found no exceptions as a result of these procedures.

**AGREED-UPON PROCEDURE #38**

We obtained a listing of coaches employed by the Department for the year ended June 30, 2021. From this listing, we haphazardly selected one coach from each of football and men and women's basketball as well as one additional coach. For each of the selected coaches, we compared the recorded salary expense, including salary, benefits, and bonuses paid by the Department per payroll summary registers to their employment contract.

***Findings:***

We found no exceptions as a result of these procedures.

**AGREED-UPON PROCEDURE #39**

We planned to obtain a listing of coaches who received other compensation and benefits paid by a third-party during the year ended June 30, 2021. From this listing, we planned to haphazardly select one coach from each of football and men and women's basketball and compare the compensation and benefits paid by the third-party to amounts specified in each respective employee contract.

***Findings:***

Per management, coaching salaries, benefits and bonuses paid by a third party were less than 4% of total expenses; therefore, no procedures were required for this specific category.

**AGREED-UPON PROCEDURE #40**

We obtained a listing of support staff/administrative employees who were employed by the Department for the year ended June 30, 2021. From this listing, we haphazardly selected three support/administrative staff and compared their recorded salary, benefits and bonuses, if any, per payroll summary registers to their employment contract.

***Findings:***

We found no exceptions as a result of these procedures.

**AGREED-UPON PROCEDURE #41**

We planned to obtain a listing of support staff/administrative salaries, benefits and bonuses paid by a third-party during the year ended June 30, 2021. From this listing, we planned to haphazardly select two support/administrative staff and compare the compensation and benefits paid by the third-party to amounts specified in each respective employee contract.

***Findings:***

Per management, support staff/administrative salaries, benefits and bonuses paid by a third party were less than 4% of total expenses; therefore, no procedures were required for this specific category.

**AGREED-UPON PROCEDURE #42**

We obtained a listing of employees who received severance payments during the year ended June 30, 2021 and compared the related termination letters or employment contracts to the amount reported in the Statement.

***Findings:***

We found no exceptions as a result of these procedures.

**AGREED-UPON PROCEDURE #43**

We compared the number of sponsored sports reported in the NCAA Membership Financial Reporting System to the Calculation of Revenue Distribution Equivalencies Report from the NCAA Compliance Assistant Software provided by the Department.

***Findings:***

We found no exceptions as a result of these procedures.

**AGREED-UPON PROCEDURE #44**

We obtained the Department's "Sports Sponsorship and Demographics Forms Report" for the year ended June 30, 2021 and compared the number of countable sports reported by the Department to the minimum requirements set forth in NCAA Bylaw 20.9.6.3.

***Findings:***

We found no exceptions as a result of these procedures.

**AGREED-UPON PROCEDURE #45**

We compared the total number of Division I student-athletes who, during the 2020-2021 academic year, received a Pell Grant award (i.e. Pell Grant recipients on Full Grant-in Aid, Pell Grant recipients on Partial Grants-in-Aid and Pell Grant recipients with no Grants-in-Aid) and the total value of those Pell Grants reported in the NCAA Membership Financial Reporting System to a report generated out of the Department's financial aid records, of all student-athlete Pell Grants.

***Findings:***

We found no exceptions as a result of these procedures.

**AGREED-UPON PROCEDURE #46**

We requested the Department to identify all intercollegiate athletics-related affiliated and outside organizations.



**Findings:**

Per management, the Gamecock Club of the University of South Carolina (the Gamecock Club) is an affiliated organization whose primary mission is to promote intercollegiate athletics at the University.

**AGREED-UPON PROCEDURE #47**

For those organizations identified in procedure #46, we obtained the following, if available:

- a. Audited financial statements,
- b. Any additional reports regarding internal control matters, and
- c. Corrective actions taken in response to comments concerning internal control structure, if any.

**Findings:**

We found no exceptions as a result of these procedures.

**AGREED-UPON PROCEDURE #48**

We compared and agreed the revenue and expenses included in the audited financial statements (obtained in procedure #47) to the Statement.

**Findings:**

We found no exceptions as a result of these procedures.

This agreed-upon procedures engagement was performed in accordance with standards established by the American Institute of Certified Public Accountants. We were not engaged to, and we did not, perform an audit or review, the objective of which would be the expression of an opinion on the specified areas, accounts, or items and on the effectiveness of internal control over financial reporting described in paragraph one and procedures described in this report. Accordingly, we do not express such an opinion. Had we performed additional procedures, other matters might have come to our attention that would have been reported to you.

This report is intended solely for the information and use of the Audit, Compliance and Risk Committee and management of the University of South Carolina - Columbia, Department of Athletics, and is not intended to be and should not be used by anyone other than these specified parties.



Columbia, South Carolina  
January 11, 2022

## Department of Athletics

## Statement of Revenues, Expenses and Transfers (Unaudited)

For the year ended June 30, 2021

	Football	Men's Basketball	Women's Basketball	Other Sports	Non- Program Specific	Total
<b>Revenues</b>						
Admissions/ticket sales	\$ 3,846,499	\$ 292,384	\$ 128,882	\$ 539,340	\$ 5,170,032	\$ 9,977,137
Direct institutional support	1,316,573	255,308	257,919	2,547,161	27,103,383	31,480,344
Less transfers to University	-	-	-	-	(15,653,488)	(15,653,488)
Guarantees	6,850	-	-	15,000	-	21,850
Contributions	5,309,740	56,078	7,000	287,188	7,849,870	13,509,876
In-kind gifts	-	-	-	-	621,034	621,034
Compensation and benefits provided by a third party	2,487,500	560,000	-	31,250	400,312	3,479,062
NCAA distributions	-	2,527,346	110,120	116,468	-	2,753,934
Conference distributions	9,450,132	318	9,600	17,730	29,416,192	38,893,972
Broadcast television, radio and internet rights	14,101,666	3,980,841	-	-	16,263,547	34,346,054
Program, concession, novelty sales and parking	731,855	53,225	81,783	188,645	249,746	1,305,254
Royalties, licensing, advertisements and sponsorships	9,395	-	55,000	452,500	11,353,337	11,870,232
Endowment and investment income	-	-	-	-	401,583	401,583
Other operating revenues	200,091	675	300,600	640,884	1,008,293	2,150,543
<b>Total revenues</b>	<b>37,460,301</b>	<b>7,726,175</b>	<b>950,904</b>	<b>4,836,166</b>	<b>84,183,841</b>	<b>135,157,387</b>
<b>Expenses</b>						
Athletic student financial aid	4,494,098	759,932	718,480	9,323,977	597,332	15,893,819
Guarantees	-	50,000	25,000	41,536	-	116,536
Coaching salaries, benefits, and bonuses paid by the Department and related entities	7,980,602	3,631,633	3,350,562	6,333,052	-	21,295,849
Coaching salaries, benefits, and bonuses paid by a third party	2,487,500	560,000	-	31,250	-	3,078,750
Support staff/administrative salaries, benefits, and bonuses paid by the Department and related entities	3,687,072	492,439	580,317	810,265	19,382,614	24,952,707
Support staff/administrative salaries, benefits and bonuses paid by a third party	37,500	-	-	-	362,812	400,312
Severance payments	15,225,663	-	-	-	-	15,225,663
Recruiting	318,567	13,272	9,946	31,192	-	372,977
Team travel	1,418,636	579,130	773,940	2,068,575	-	4,840,281
Equipment, uniforms and supplies	1,996,781	108,074	141,164	1,329,285	9,080	3,584,384
Game expenses	2,799,262	310,924	330,318	1,979,038	619,208	6,038,750
Fundraising, marketing and promotion	20,839	631	13,151	19,878	561,820	616,319
Sports camp expenses	-	-	-	-	99,824	99,824
Direct facilities and administrative support	1,087,426	20,683	82,202	275,537	9,789,017	11,254,865
Athletic facilities, debt service, leases and rentals	1,072,435	-	-	36,048	12,387,901	13,496,384
Spirit groups	-	-	-	-	154,549	154,549
Medical expenses and insurance	-	-	-	9,659	3,722,255	3,731,914
Memberships and dues	-	-	-	31,396	85,470	116,866
Student athlete meals (non-travel)	774,054	54,671	20,746	111,915	-	961,386
Other operating expenses	454,136	31,253	24,290	138,185	3,484,712	4,132,576
<b>Total expenses</b>	<b>43,854,571</b>	<b>6,612,642</b>	<b>6,070,116</b>	<b>22,570,788</b>	<b>51,256,594</b>	<b>130,364,711</b>
<b>Excess (deficiencies) of revenues over (under) expenses and transfers</b>	<b>\$ (6,394,270)</b>	<b>\$ 1,113,533</b>	<b>\$ (5,119,212)</b>	<b>\$ (17,734,622)</b>	<b>\$ 32,927,247</b>	<b>\$ 4,792,676</b>

## Department of Athletics

*Notes to Statement of Revenues, Expenses and Transfers (Unaudited)*

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**Note 1. Summary of Significant Accounting Policies**

The University of South Carolina - Columbia, Department of Athletics (the Department) is an auxiliary enterprise of the University of South Carolina - Columbia (the University) and as such is responsible for the Intercollegiate Athletic Program of the University. The Department's transactions are reported in the University's unrestricted current funds in the auxiliary enterprises subgroup.

**Basis of Presentation** - The accompanying Statement of Revenues, Expenses and Transfers (the Statement) presents the recorded amounts of revenues, expenses and transfers of the University of South Carolina - Columbia's Department of Athletics. It is not intended to be a complete presentation of the revenues, expenses and transfers of the University of South Carolina or the University of South Carolina - Columbia campus. The Statement has been prepared using the economic resources measurement focus and the accrual basis of accounting. Under the accrual basis, revenues are recognized when earned and expenses when supplies or services are received.

Indirect costs, including general administrative costs, maintenance, and other related costs, are not allocated because the Department pays explicitly for Department services.

**Contributions** - All contributions are considered to be available for unrestricted use unless specifically restricted by the donor. Amounts that are restricted by the donor are reported as deferred revenue until such time as the restriction expires (that is, when a stipulated time restriction ends or a purpose restriction is accomplished).

**Student Activity/Ticket Fees** - For the year ended June 30, 2021, the University provided revenue (funding) to the Department for estimated athletic event tickets provided to students. This revenue is calculated by the estimated undergraduate student head count and a guaranteed associated relief payment. The Department recognized student activity/ticket fees of approximately \$5,027,000 in Admission/Ticket Sales for the year ended June 30, 2021.

**Athletic Student Aid** - The Statement includes athletic financial assistance awards for students participating in athletic programs. Financial assistance awarded to athletic participants on the basis of other criteria, such as need or academic excellence, is not reflected in the Statement.

**Note 2. NCAA Legislation**

In June 1985, the National Collegiate Athletics Association (NCAA) adopted legislation that required all expenses for, or on behalf of, an institution's intercollegiate athletics program, including those by outside organizations, to be included in the Statement of Revenues, Expenses and Transfers.

In January 1987, the NCAA constitution was amended to exempt from the audit requirement those with operating budgets for intercollegiate athletics of less than \$300,000.

In January 1988, the constitution was again amended. This amendment removed the audit requirement from the NCAA constitution and incorporated its provision into three separate bylaws, which contain revisions specific to each membership division. In August 2004, the NCAA replaced the financial audit guidelines with a set of agreed-upon procedures.

**Department of Athletics****Notes to Statement of Revenues, Expenses and Transfers (Unaudited)**

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**Note 2. NCAA Legislation, Continued**

As a Division I member of the NCAA, the Department is required to have agreed-upon procedures performed on the Statement each year. NCAA bylaws require all expenses for, or on behalf of, the University's Intercollegiate Athletics Program, including those by outside organizations, to be included on the Statement.

**Note 3. Outside Organizations**

The Gamecock Club of the University of South Carolina (the Gamecock Club) is a 501(C)(3) organization with its own charter and Board which has as its primary mission to promote intercollegiate athletics at the University through scholarship fundraising, general fundraising and awareness of the University's athletic program. During the year ended June 30, 2021, the Gamecock Club recognized approximately \$8,105,000 and \$720,000 of contributions and other revenues, respectively. The Gamecock Club gifted \$7,730,000 to the Department to fund scholarships for student athletes, which is included in Contributions revenues on the Statement, and expended approximately \$685,000 to support Gamecock Club operations during the current year.

**Note 4. Admissions/Ticket Sales**

The Department collected Fall 2021 football ticket sales on or before June 30, 2021 of approximately \$5,607,000. Recognition of these sales has been deferred until the year ended June 30, 2022. The Statement for the year ended June 30, 2021 reflects approximately \$3,791,000 in Fall 2020 football ticket sales which were collected on or before June 30, 2020.

**Note 5. Revenue Concentration**

The Department received significant revenue from the Southeastern Conference and the Gamecock Club. These two revenue sources and amounts are included in the Statement. The Southeastern Conference provided revenue in distributions totaling approximately \$75,579,000. The Gamecock Club provided \$7,730,000.

**Note 6. Capital Assets**

Capital assets are recorded at cost at the date of acquisition or fair market value at the date of donation in the case of gifts. The Department capitalizes movable personal property with a unit value in excess of \$5,000 and a useful life in excess of two years and depreciable land improvements, buildings and improvements, and intangible assets costing in excess of \$100,000.

Depreciation is computed using the straight-line method over the estimated useful lives of the assets, generally 15 to 55 years for buildings and improvements and land improvements; 2 to 25 years for machinery, equipment, and vehicles; and 3 to 10 years for intangibles. A full month of depreciation is taken the month the asset is placed in service and no depreciation is taken in the month of disposition.

The University capitalized approximately \$10,608,000 of expenditures related to Department facilities and equipment during the year ended June 30, 2021.

**Department of Athletics**

*Notes to Statement of Revenues, Expenses and Transfers (Unaudited)*

**Note 7. Long-Term Debt**

Athletic facilities revenue bonds are maintained by the University but are payable from a pledge of net revenues of the Department, gross receipts of a special admission fee to facilities and a special student fee as authorized by the University’s Board of Trustees. The scheduled maturities of the Department’s bonds payable are as follows:

	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2022	\$ 4,945,000	\$ 7,485,806	\$ 12,430,806
2023	5,175,000	7,244,806	12,419,806
2024	5,425,000	6,989,831	12,414,831
2025	5,690,000	6,721,444	12,411,444
2026	6,035,000	6,438,844	12,473,844
2027-2031	35,960,000	27,541,694	63,501,694
2032-2036	39,105,000	19,006,313	58,111,313
2037-2041	38,080,000	9,537,250	47,617,250
2042-2046	19,945,000	2,779,450	22,724,450
2047	2,470,000	98,800	2,568,800
	<u>\$ 162,830,000</u>	<u>\$ 93,844,238</u>	<u>\$ 256,674,238</u>

The University did not issue any long-term debt, on behalf of the Department, during the year ended June 30, 2021.

**Note 8. Restricted Gifts**

There were no significant additions to Department endowment funds held by the Gamecock Club or University during the year ended June 30, 2021.